

Improving consumers' lives, now and for generations to come







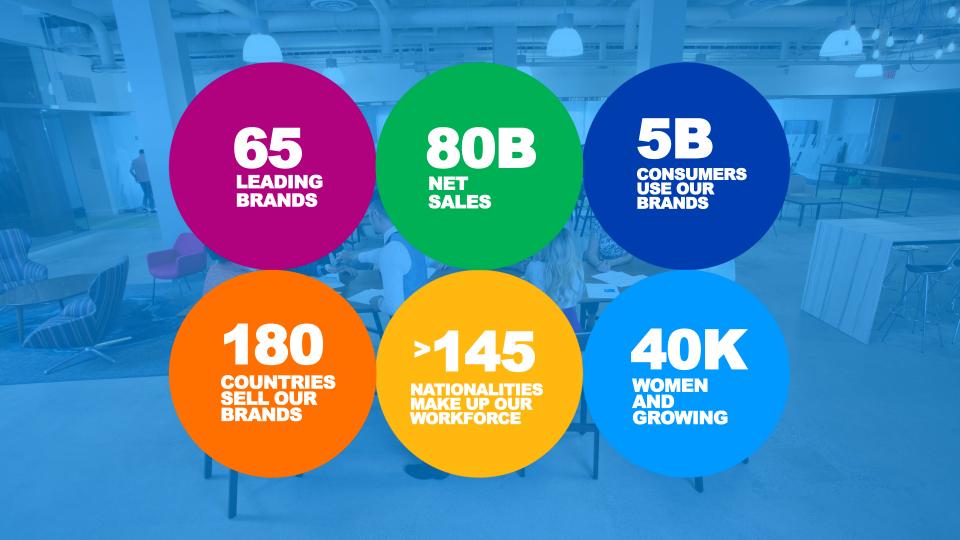
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Irresistible Superiority that is Sustainable







Sustain Excellence

INTEGRATED GROWTH STRATEGY



PORTFOLIO

PERFORMANCE DRIVES **BRAND CHOICE**







SUPERIORITY

TO WIN WITH CONSUMERS





CONSTRUCTIVE DISRUPTION

ACROSS OUR BUSINESS



PRODUCTIVITY

TO FUEL INVESTMENTS

AREAS OF FOCUS

SUPPLY CHAIN



ENVIRONMENTAL SUSTAINABILITY





DIGITAL ACUMEN





EMPLOYEE VALUE EQUATION







