

AGENDA



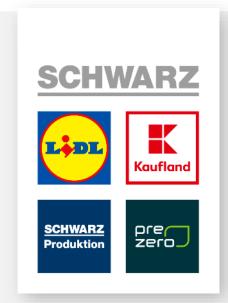
Schwarz Group & Schwarz Produktion 01 Retailing, recycling, producing

Consumers' habits and plastic strategy 02 Less plastic – closed loops

PET Material Circle 03 Example of optimum recycling



Schwarz Group & Schwarz Produktion Retailing, recycling, producing





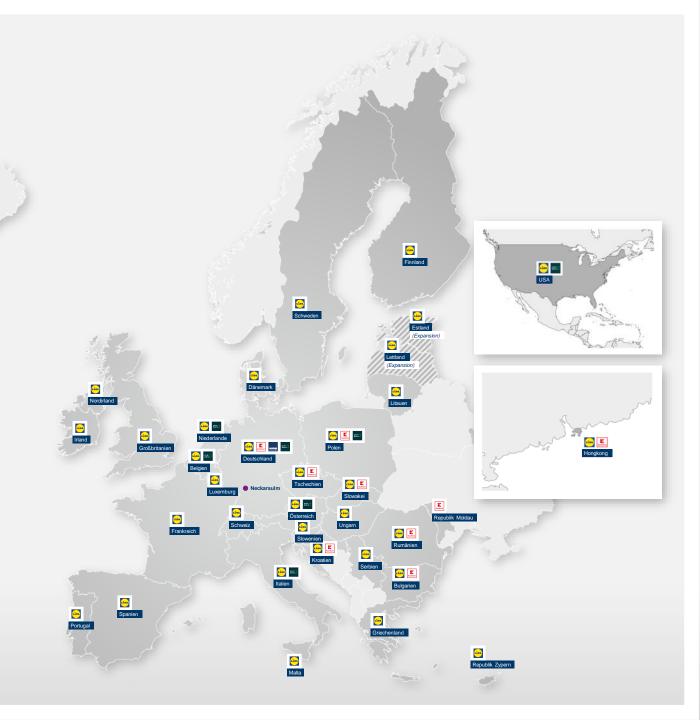
33 countries



12,900 stores



500,000 employees





Retail **SCHWARZ**

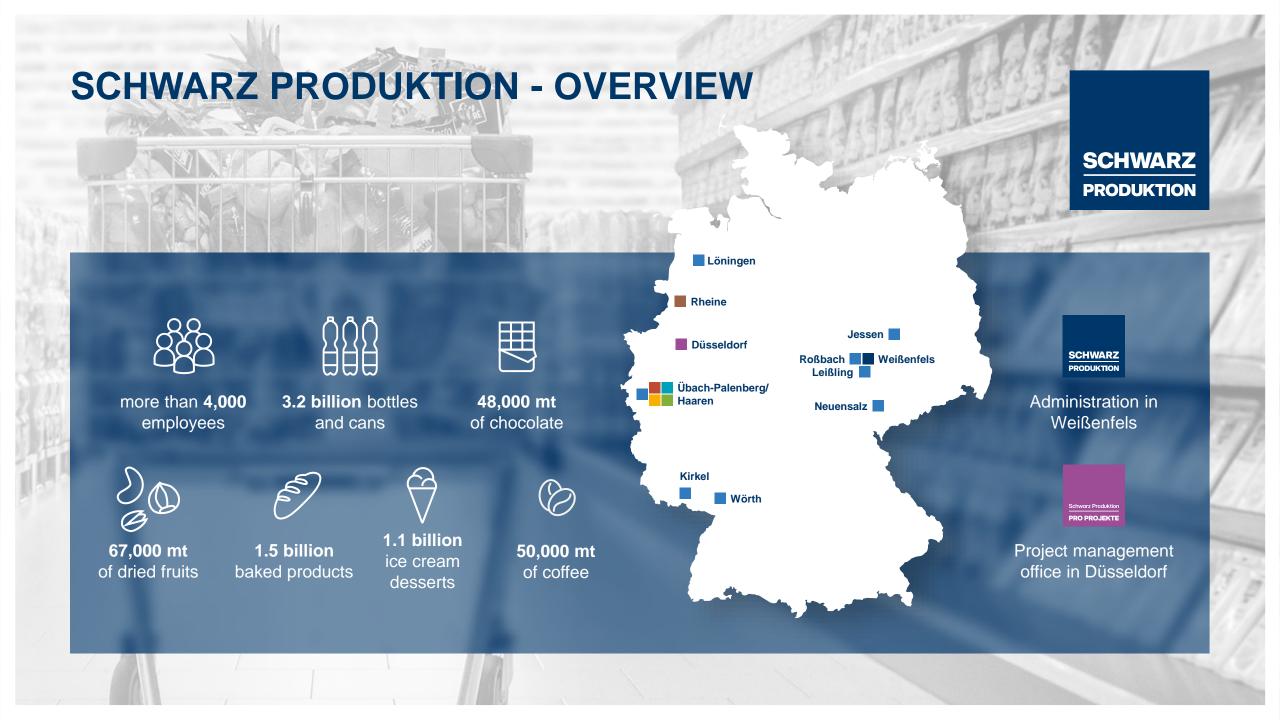
All divisions count on our common vision:

Less plastic – closed loops

100% rPET Bottle

a success story of:

SCHWARZ PRODUKTION



PET CONVERSION & RECYCLING



3 production sites

Own production of PET re-granulate (R-PET), preforms and closures.

MEG Übach-Palenberg is the first recycling plant to carry out both recycling and preform production.



annually approx. 40,000 mt



annually
approx. 2.7
billion



annually approx. 2.3 billion



Roßbach

Neuensalz

■ Übach-Palenberg



CONSUMERS' HABITS AND PLASTIC STRATEGY LESS PLASTIC – CLOSED LOOPS

CONSUMERS' HABITS

Unrecognized plastic packaging



The Challenge: combining customers' perception and wishes

CONSUMERS ARE USED TO GETTING:

High quality food and beverages (even for private label products on the level of brand owners)

Product safety and protection of the goods

Convenient and lightweight packaging

Easy to transport and easy to use

CONSUMERS EXPECT TO HAVE:

No littering

No food waste

Environmental sustainability:

- Low carbon footprint
- Fully recyclable
- High recycled material content, etc.

The Answer: plastics, as part of the solution!

CONSUMERS' OPINION & FACTS



MYTHS

German mineral water bottles made out of PET pollute the world's oceans.

Other types of packaging are more environmentally friendly than plastic.

FACTS

More than 97% of the disposable beverage bottles with a deposit are recycled in Germany.

Plastic is one of the most sustainable, light-weight packaging options available.

BUT IT'S ALSO A FACT:

Pollution of the oceans is real!

Up until now, 150 million tons of plastic waste have ended up in the world's oceans.

14 % of the world's plastic packaging is recycled while 32 % ends up directly in the environment.

Ellen MacArthur Foundation 2019

	The solution is: Everyone takes responsibility.
\Rightarrow	Consumers collect and separate plastic packaging.
\Rightarrow	Governments introduce deposit systems.
\Rightarrow	Industry builds up recycling systems.

Our Answer: REset Plastic



The Schwarz Group has recognized the problems and wants to tackle them head on.



The Schwarz Group as a leading international business:

- Takes on responsibility and acts as a role model
- Already has a lot of know-how and has successfully implemented various measures
- Can map the entire recycling loop through its various divisions (production, retail, waste and recycling management)
- Makes REset Plastic activities visible through daily communication and contact with millions of consumers

Our integrated plastics strategy

SCHWARZ PRODUKTION

REset Plastic is an over-arching, longterm strategy for bundling our resources and knowledge.

REset Plastic is the answer to consumers' demands for high quality goods in sustainable packaging.

Our joint vision:

Less plastic – closed loops.

Our common mission:

To use our know-how to reduce the use of plastic and ensure closed loops.

Our superordinate goals:



13 %



38 %



achieved by FY 2020

10 %

RESET PLASTIC

Fields of action and strategic guidelines





REduce

We avoid plastic whenever possible and sustainable.

REdesign

We design products so that they are recyclable, thereby closing cycles.

REcycle

We collect, sort, recycle and close material cycles.

PET bottle recycling

REmove

We support the removal of plastic waste from the environment.

REsearch

To come up with innovative solutions, we invest in research and development and educate about recycling and resource conservation.

RESET PLASTIC

Fields of action





Offering reusable nets for fruit & vegetables

Delisting single-use shopping bags

Delisting certain single-use plastic products



Optimization of our private label packaging

Information for all private label suppliers

Product labeling for customers



Global cooperation programs with a variety of partners

Cleaning rivers of waste using sea hamsters

Development of waste management systems



Projects and initiatives

Innovation screening

Incubators and accelerators

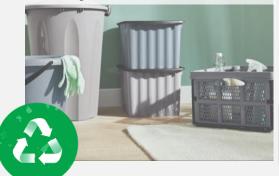
RESET PLASTIC

Fields of action



We collect, sort and recycle plastic to close loops.





Recycled products

In-house collection capacities

Closed-loop products





PET Material Circle Example of optimum recycling

OUR PET-MATERIAL CIRCLE



100 % Recycled material

(without lids and labels)

100 % Recycability

30 % Weight reduction (cf. 2007)



- Reduced bottle weights
- High recycling rates
- Short transport distances



Savings of 50,000 mt of virgin PET material and more than 90,000 mt of CO2 in fiscal year 2021.

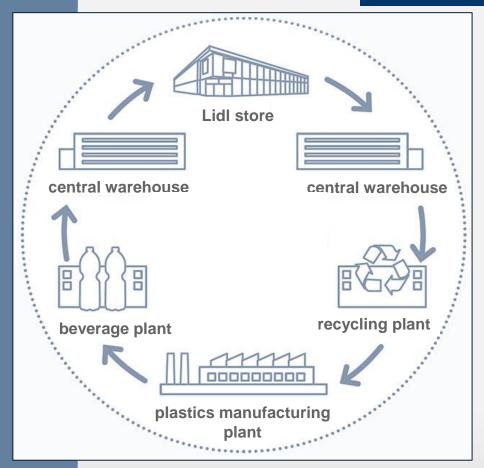
OUR PET-MATERIAL CIRCLE

SCHWARZ PRODUKTION

All soft drink and mineral water bottles that are returned to one of the German **Lidl or Kaufland deposit machines** are processed by Schwarz Produktion into new bottles.



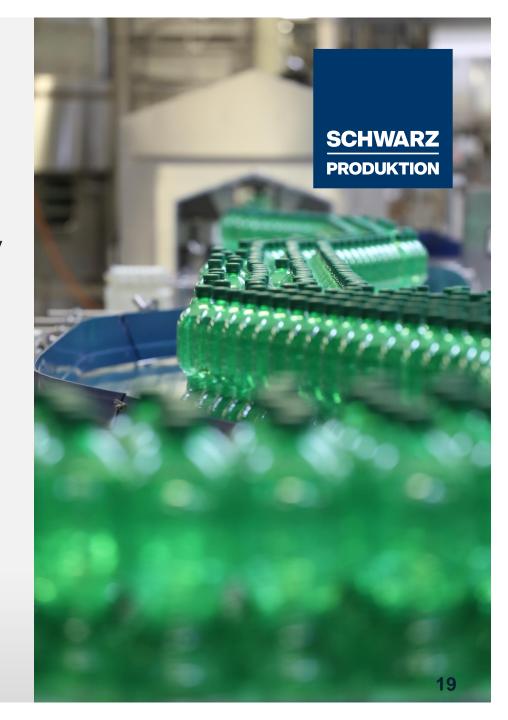
We use 100% recycled PET in all of our bottles in Germany.



SUMMARY: PET-MATERIAL CIRCLE

Key factors for closing the loop in Germany

- The Schwarz Group is the first company **implementing the whole value** chain of "bottle-to-bottle" recycling under a single roof.
- **Deposit systems** enable us to align our business model more sustainably and maximize the collection volume of food-grade PET material.
- Consumers are used to supporting the system of recycling PET bottles by returning them to retail stores, which reduces littering considerably.
- High recycled material content improves the carbon footprint significantly.
- **High investments** in capex and substantial **know-how gained** since starting the closed loop in 2010.
- Modern sorting and recycling technologies in place for clean material streams and high-quality recycling material.
- Schwarz Gruppe targets implementation of retailer-friendly collection and deposit systems throughout Europe for single-use PET beverage bottles.





THANK YOU FOR YOUR ATTENTION!