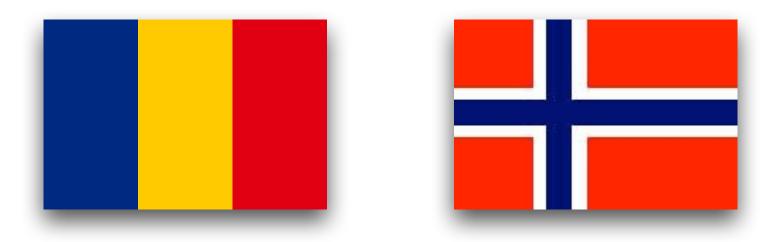
Intercultural Communication

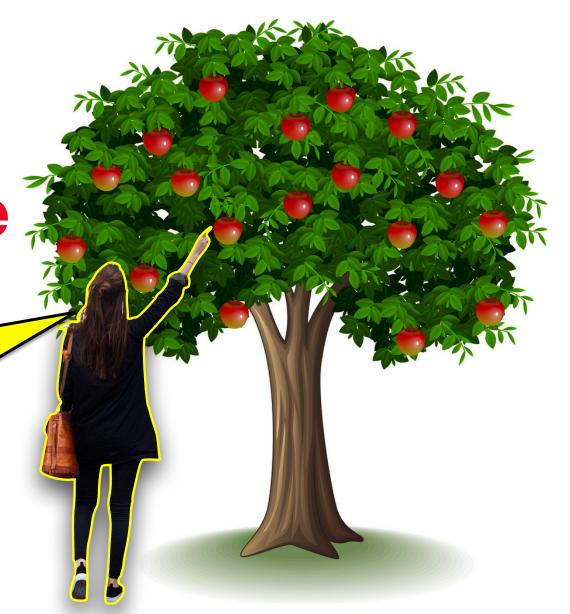








The apples I picked were the nicest ones on the tree





Our brains are programmed to look for the negatives before the positives

seeing negatives is a default

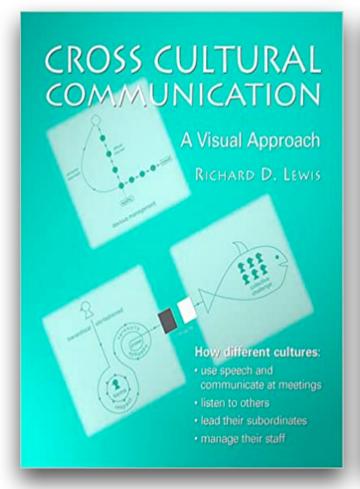
seeing positives is a choice

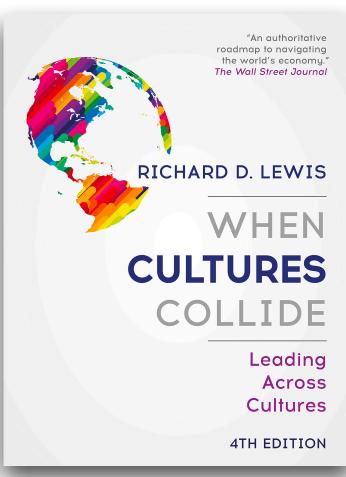
Behind the behaviour there is often a POSITIVE INTENTION

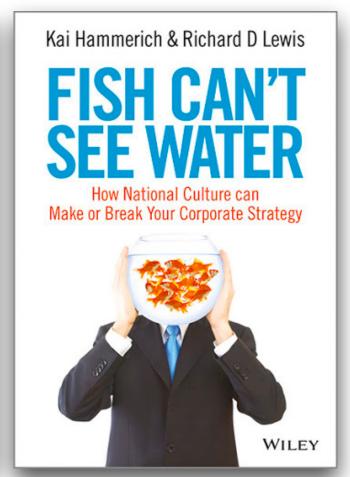
CULTURE

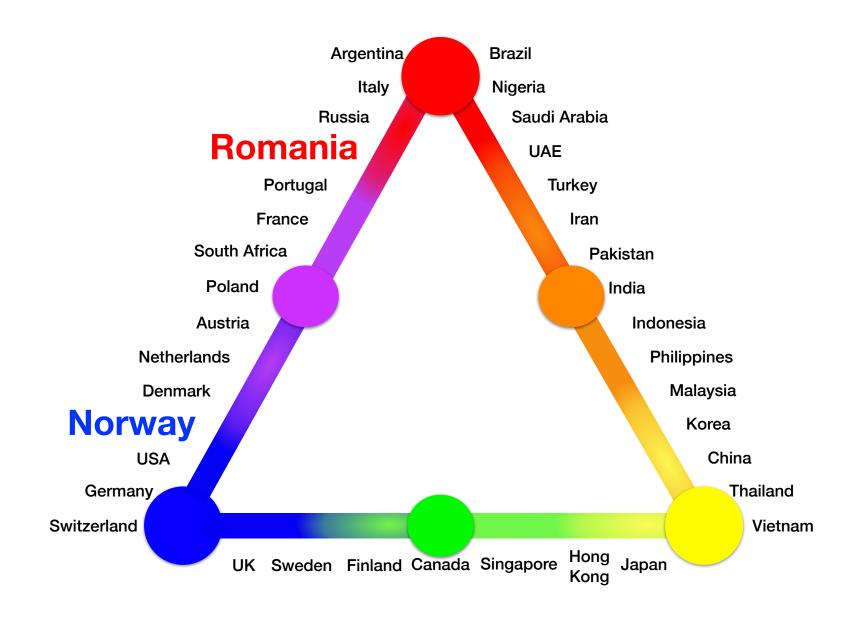
"The way we do things around here."

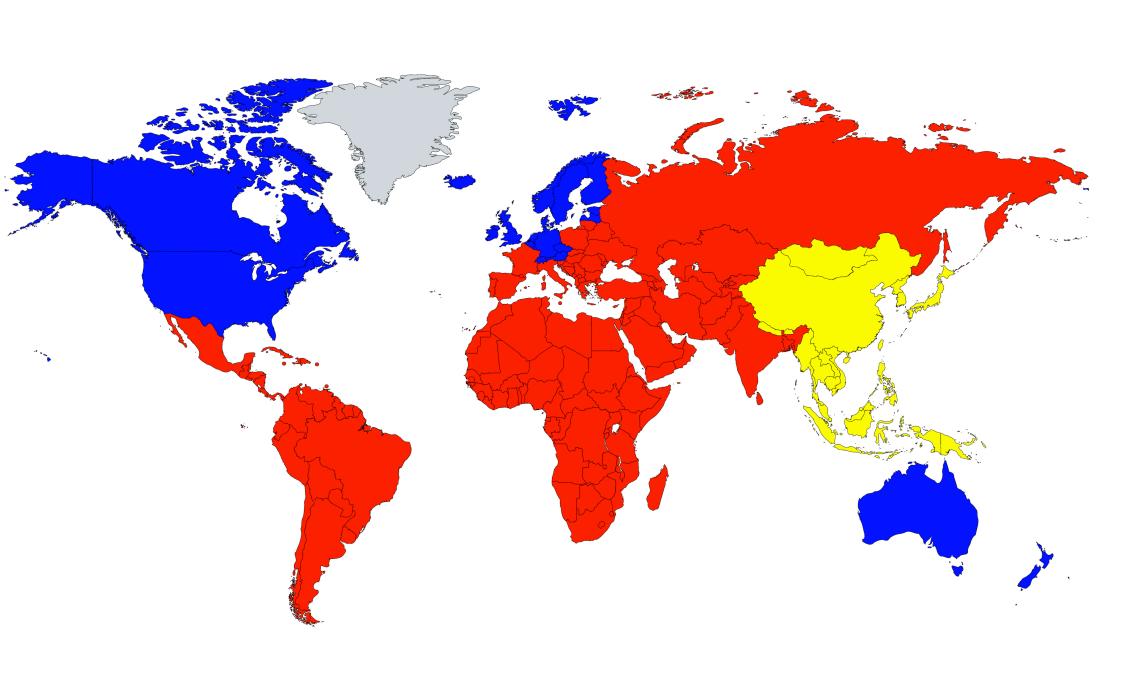












Talks half of the time Does one thing at a time Talks at medium pace Thinks briefly, then speaks Polite but direct, cool Partly hides feelings Confronts with logic and reason Being clear / providing hard facts is important Truth before diplomacy Dislikes losing face but will admit if they are wrong Respects and values rules highly and tries to follow them Written word / text is important Contracts = binding document Assertive - pragmatic - get things done **Results-focused** Prefers working with people who get things done

Minimises hierarchy

Talks most of the time
Does several things at once
Talks fast
Thinks out loud
Emotional - heats up quickly
Displays feelings
Confronts emotionally
Creating a good impressions and
giving one's opinion is important
Flexible truth
Is good at providing excuses and
explanations
Often ignores rules

Spoken word more important

Contracts = ideal document

Aggressive - demands loyalty

Relationship-focused

Prefers working with people he likes

and show loyalty

Maximises hierarchy

Listens most of the time
Reacts to counterparts actions
Talks slowly
Thinks carefully, then speaks
Polite, indirect, controlled
Hides negative feelings
Avoids confrontation
Creating a sense of harmony and
collaboration is priority
Diplomacy before truth
Must not lose face, will avoid brutal
truth if possible
Interprets rules flexibly

Face-to-face contact preferable

Contracts = a statement of intent

Passive - wait and see

Harmony-focused

Prefers working with people who do not rock the boat

Respects hierarchy

RULES

RULES

Communication style

Communication style

showing feelings

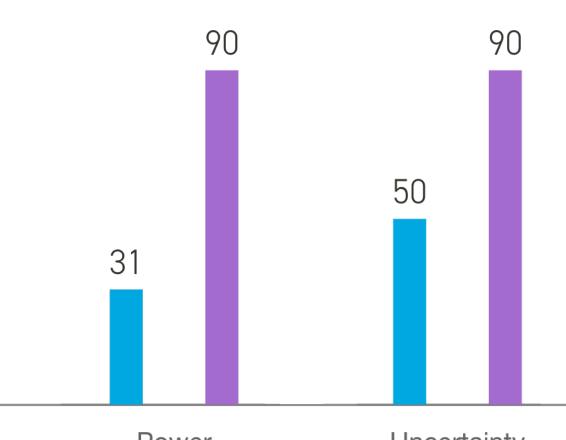
showing feelings



Norway

Romania





UNCERTAINTY AVOIDANCE

Power Distance

Uncertainty Avoidance



POWER DISTANCE INDEX (PDI)

This dimension expresses the degree to which the less powerful members of a society accept and expect that power is distributed unequally. The fundamental issue here is how a society handles inequalities among people.

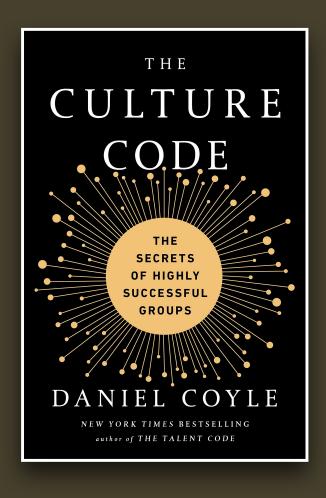
People in societies exhibiting a large degree of Power Distance accept a hierarchical order in which everybody has a place and which needs no further justification. In societies with low Power Distance, people strive to equalise the distribution of power and demand justification for inequalities of power.



UNCERTAINTY AVOIDANCE

The dimension Uncertainty Avoidance has to do with the way that a society deals with the fact that the future can never be known: should we try to control the future or just let it happen? This ambiguity brings with it anxiety and different cultures have learnt to deal with this anxiety in different ways. *The extent to which the members of a culture feel threatened by ambiguous or unknown situations and have created beliefs and institutions that try to avoid these* is reflected in the score on Uncertainty Avoidance.

Daniel Coyle





Are we safe?

Are we connected?

Do we share a future together?

What is the "X FACTOR" you need to create REAL CONNECTION?

CUIIOSITY

vulnerability

Intercultural Communication

