

## **DATA VISUALIZATION FOR REACHING CONSENSUS**

### IN THE MULTI-ACTOR MULTI-CRITERIA ANALYSIS

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## MOBI RESEARCH CENTRE INTRODUCTION



MOBILITY, LOGISTICS & AUTOMOTIVE TECHNOLOGY RESEARCH CENTRE



supporting and studying the transition torards a more sustainable mobility & logistics system



# THE DISTINCTION OF MAMCAMULTI-ACTOR MULTI-CRITERIA ANALYSIS



A multi-criteria decision making methodology which allows for the inclusion of multiple stakeholders





## THE DISTINCTION OF MAMCA STRUCTURE OF THE MAMCA









## MAMCA METHODOLOGY

### MCDM METHODS





## CASE STUDY

#### CITYLAB PROJECT CASES

The CITYLAB objective is to develop knowledge and solutions that result in up-scaling and roll-out of strategies, measures and tools for emission-free city logistics in urban centres by 2030.



http://www.citylab-project.eu https://mamca.vub.be





Alternative	Pros
E-freight bikes and micro-hubs Online shop and use of spare capac-	Reduction of emission, decrease of overall operating cost Possibility of use spare transport capacity, no additional kilometres
Last-mile carrier and electric vans Common logistics in shopping centre	Reduction of distance and energy, empty distance reduction Reduction of dwell times for delivery vehicles, fewer individual transport inside the shopping centre, satisfied store employees, better waste handling
Urban warehouse and electric vans $(25\%)$	Reduction of emission, vehicle kilometre saving
Integrated reverse logistics	Reduction of total vehicle kilometres and emission, financial viability





Stakeholder group	Criteria
Receiver	Positive effect on society, low cost for receiving goods, high quality deliveries, attractive shopping environment
Shipper	Positive effect on society, high quality deliveries, low cost for transport, high quality pick-ups
Shopping centre owner	Financial viability, attractive shopping environment, high quality service
Society	Fluent traffic, attractive shopping environment, air quality, road safety, low exposure to noise
Transport operator	Viable investment, positive effect on society, satisfied employees, profitable operations, high quality service



## MAMCA METHODOLOGY PROMETHEE RECAP

$$\mathcal{F} = \{f_1, f_2, f_3 \dots, f_m\}$$

 $P_k(a_i, a_j) = H_k(d_k(a_i, a_j))$ 

 $egin{split} P_k(a_i,a_j) &= 0, means an indifference between <math>a_i$  and  $a_j$ ,  $P_k(a_i,a_j) \sim 0, means$  weak preference of  $a_i$  over  $a_j$ ,  $P_k(a_i,a_j) \sim 1, means$  strong preference of  $a_i$  over  $a_j$ ,  $P_k(a_i,a_j) = 1, means$  strict preference of  $a_i$  over  $a_j$ .

$$P(a_i, a_j) = \sum_{k=1}^m w_k \cdot P_k(a_i, a_j).$$



(Brans, Vincke, & Mareschal, 1986)



## MAMCA METHODOLOGY

### PROMETHEE RECAP

$$\phi^+(a_i) = \frac{1}{n-1} \cdot \sum_{a_j \in \mathcal{A}, i \neq j} P(a_i, a_j),$$

$$\phi^{-}(a_i) = \frac{1}{n-1} \cdot \sum_{a_j \in \mathcal{A}, i \neq j} P(a_j, a_i),$$

$$\phi(a_i) = \phi^+(a_i) - \phi^-(a_i).$$

$$\phi(a_i) = \frac{1}{n-1} \sum_{k=1}^m \sum_{a_j \in \mathcal{A}, i \neq j} [P_k(a_i, a_j) - P_k(a_j, a_i)] \cdot w_k$$
$$= \sum_{k=1}^m \phi_k(a_i) \cdot w_k$$

 $\begin{cases} a_i P_{II} a_j (a_i \text{ outranks } a_j) \Leftrightarrow \phi(a_i) > \phi(a_j), \\ a_i I_{II} a_j (a_i \text{ is indifferent to } a_j) \Leftrightarrow \phi(a_i) = \phi(a_j). \end{cases}$ 

The positive flow score  $\phi^+$ 

The negative flow score  $\phi^-$ 

The net flow score  $\phi$ 

The procedure comes to an end by calculating the net outranking flow for each alternative and completing the ranking. The maximum amount of net flow denotes the best alternative.









## MAMCA METHODOLOGY REACHING CONSENSUS





## MAMCA METHODOLOGY REACHING CONSENSUS



Find a consensus based on the use of a weight sensitivity analysis model in the context of the PROMETHEE methods and which is based on inverse mixed-integer linear optimization.

Huang, H., De Smet, Y., Macharis, C., & Doan, N. A. V. (2021). Collaborative decision-making in sustainable mobility: identifying possible consensuses in the multiactor multi-criteria analysis based on inverse mixed-integer linear optimization. International Journal of Sustainable Development & World Ecology, 28(1), 64-74.



## WEIGHT SENSITIVITY ANALYSIS MODEL PROMETHEE SENSITIVITY ANALYSIS

$$\phi(a_i) = \frac{1}{n-1} \sum_{k=1}^{m} \sum_{a_j \in \mathcal{A}, i \neq j} [P_k(a_i, a_j) - P_k(a_j, a_i)] w_k = \sum_{k=1}^{m} \phi_k(a_i) w_k$$

What would be the minimum modifications that should be accepted by the different stakeholder groups such that a common alternative would get a higher position in the different rankings

The objective is to minimize the distances of these new weights compared to the initial ones:

$$\min z = \sum_{k=1}^{m} |w_{k,p} - w'_{k,p}|$$



## WEIGHT SENSITIVITY ANALYSIS MODEL INDICATORS

# *z* Weight distance

# Modification of the weight allocation that leads to the change of ranking

# *o* Ranking distance

# Deviation of the ranking position of one alternative to the top ranking



## OSLO CASE

Stakeholder group	Original weight allocation	Original first ranked alternative
Shipper Shopping centre owner Receiver Society Transport operator	$ \begin{bmatrix} 0.0944, \ 0.0702, \ 0.5826, \ 0.2528 \end{bmatrix} \\ \begin{bmatrix} 0.3333, \ 0.3333, \ 0.3333 \end{bmatrix} \\ \begin{bmatrix} 0.0673, \ 0.0367, \ 0.1745, \ 0.7215 \end{bmatrix} \\ \begin{bmatrix} 0.0919, \ 0.6209, \ 0.1809, \ 0.0238, \ 0.0825 \end{bmatrix} \\ \begin{bmatrix} 0.1738, \ 0.0691, \ 0.1496, \ 0.0338, \ 0.5737 \end{bmatrix} $	Integrated reverse logistics Common logistics in shopping centre E-freight bikes and micro-hubs Last-mile carrier and electric vans Common logistics in shopping centre

		$z_1$	$z_2$	$z_3$	$z_4$	$z_5$	<i>o</i> <sub>1</sub>	<i>o</i> <sub>2</sub>	03	04	05	Z	0
	1	0	0	0	0	0	0	1	2	3	5	0	11
	2	0	0	0	0	0.1	0	1	2	3	4	0.1	10
	3	0	0	0.306	0	0.1	0	1	1	3	4	0.406	9
c	4	0	0	0.306	0	0.315	0	1	1	3	3	0.621	8
5	5	0	0	0.306	0.354	0	0	1	1	2	3	0.66	7
bs	6	0	0.409	0.306	0	0	0	0	1	1	3	0.715	5
	7	0	0.409	0.306	0	0.453	0	0	1	1	2	1.168	4
	8	0	0.409	0.602	0	0.453	0	0	0	1	2	1.464	3
	9	0	0.409	0.602	0	0.643	0	0	0	1	1	1.654	2
	10	0	0.409	0.602	0.902	0	0	0	0	0	1	1.913	1
	11	0	0.409	0.602	0.902	1.333	0	0	0	0	0	3.246	0





## OSLO CASE

A

			-	Stakehold	ler gro	oup	O	riginal we	eight a	allocati	ion		Ori	ginal fi	rst rank	ed altern	ative		_			
				Shipper Shopping Receiver Society Transpor	; centr t oper	re owne rator	or [0 [0 [0 [0 [0]	0.0944, 0.0 0.3333, 0.3 0.0673, 0.0 0.0919, 0.6 0.1738, 0.0	)702, ( 3333, ( )367, ( 5209, ( )691, (	0.5826, 0.3333] 0.1745, 0.1809, 0.1496, 0.1400, 0.1496, 0.14900, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.14000, 0.140000, 0.140000, 0.1400000000000000000000000000000000000	$\begin{array}{c} 0.2528]\\ 0.7215]\\ 0.0238,\\ 0.0338, \end{array}$	[, 0.0825] , 0.5737]	Inte Cor E-fr Las Cor	egrated nmon l reight b t-mile nmon l	reverse ogistics oikes an carrier a ogistics	logistics in shopp d micro-h and electr in shopp	ing cen ubs ric van ing cen	ntre s ntre				
lternative	Z	0		Alternative	Z	0		Alternative	Z	0		Alternative	Z	0		Alternative	Z	0		Alternative	Z	0
	0	11			0	15			0	9			0	6			0	17			0	5
	0.1	10			0.059	14			0.38	8			0.059	5			0.073	15			0.073	4
	0.406	9			0.302	13			0.833	7			0.141	4			0.213	13			0.249	3
E-freight	0.621	8		Online shop	0.437	12		Last-mile	1.023	6		Common	0.235	2		Urban	0.378	12		Integrated	0.926	2
bikes and	0.66	7		and use of	0.846	11		carrier and	1.712	5		logistics in	0.294	1		warehouse	0.587	11		reverse	1.248	1
nicrohubs	0.715	5		spare	1.011	8		electric vans	2.138	4		snopping	0.438	0		and electric	0.635	10		logistics	2.581	0
	1.168	4		capacity	1.266	7			2.397	3		centre				Valis (25%)	1.226	9				
	1.464	3			1.988	6			2.618	2							1.907	8				
	1.654	2			2.004	5			3.62	1							2.225	7				
	1.913	1			2.02	3			4.147	0							2.8	6				
	3.246	0			2.269	2											4.133	5				
					3.602	1											5.576	4				
					4.322	0																



PARETO FRONTIER







#### Stakeholder group perspective

Alternative perspective



## RANKING STEP TABLE

Receiver	C1	C2	C3	C4	Rank original	Z	New Rank
w (Integrated reverse logistics)	0.067	0	0.211	0.722	4	0	/
w1	0.444	0	0.174	0.381	4	0.073	3
w2	0.444	0	0.333	0.2222	4	0.754	2
w3	0.067	0	0.211	0.722	4	1.072	1



## REACHING CONSENSUS RANKING STEP CHART

Common logistics in shopping centre







# REACHING CONSENSUSDELTA TABLE

	δ = 0	
Alternative	I1 (The number of stakeholders rank this alternative first)	I2 (The number of stakeholders would have modified weight to rank one alternative first)
E-freight bikes and microhubs	1	0
Online shop and use of spare capacity	0	0
Last-mile carrier and electric vans	1	0
Common logistics in shopping centre	2	0
Urban warehouse and electric vans (25%)	0	0
Integrated reverse logistics	2	0
	δ = 0.059	
Alternative	$\delta$ = 0.059 I1 (The number of stakeholders rank this alternative first)	I2 (The number of stakeholders would have modified weight to rank one alternative first)
Alternative E-freight bikes and microhubs	$\delta$ = 0.059 I1 (The number of stakeholders rank this alternative first) 1	I2 (The number of stakeholders would have modified weight to rank one alternative first) 0
Alternative E-freight bikes and microhubs Online shop and use of spare capacity	$\delta$ = 0.059 I1 (The number of stakeholders rank this alternative first) 1 1	I2 (The number of stakeholders would have modified weight to rank one alternative first) 0 1
Alternative E-freight bikes and microhubs Online shop and use of spare capacity Last-mile carrier and electric vans	δ = 0.059 I1 (The number of stakeholders rank this alternative first) 1 1 1	I2 (The number of stakeholders would have modified weight to rank one alternative first) 0 1 0 0
Alternative E-freight bikes and microhubs Online shop and use of spare capacity Last-mile carrier and electric vans Common logistics in shopping centre	$\delta$ = 0.059 I1 (The number of stakeholders rank this alternative first) 1 1 2	I2 (The number of stakeholders would have modified weight to rank one alternative first) 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Alternative E-freight bikes and microhubs Online shop and use of spare capacity Last-mile carrier and electric vans Common logistics in shopping centre Urban warehouse and electric vans (25%)	δ = 0.059 11 (The number of stakeholders rank this alternative first) 1 1 1 2 0	I2 (The number of stakeholders would have modified weight to rank one alternative first) 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0



DELTA RADAR













## CONCLUSION IDENTIFY POSSIBLE CONSENSUS

- Limit the set of good options
- Indicators to represent alternative performances
- Give visual arguments that could be communicated to the stakeholders in order to reach a consensus
- Data visualizations from different perspectives
- Leave room for discussions



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