

How to ensure GDPR compliance



by



GDPR
Executive Workshop

Overview/Agenda



abc

- GDPR background and terminology.
- The differences between Data subjects, Data Controllers, Data Processors, and their rights.
- International data transfers



- Policies and disclosures – transparency and consent
- How to perform a data protection impact assessment (DPIAs)
- Key Privacy by Design principles (PbD)



- DPO, Controller, Processor rules, responsibilities and functions
- Binding corporate rules
- ISO 27001



- Incident response and breach reporting
- How to process subject access request
- Business Impacts: Security, Cloud, outsourcing / Data Processors, IoT, Big Data

Access to the presentation




<https://www.eugdpr.institute/fas/>



We will focus on issues

... not organizations



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Does the GDPR applies to me?



Does my organization offer goods or services to EU residents?

Does my organization monitor the behavior of EU residents such as apps and websites?

Does my organization have employees in the EU?

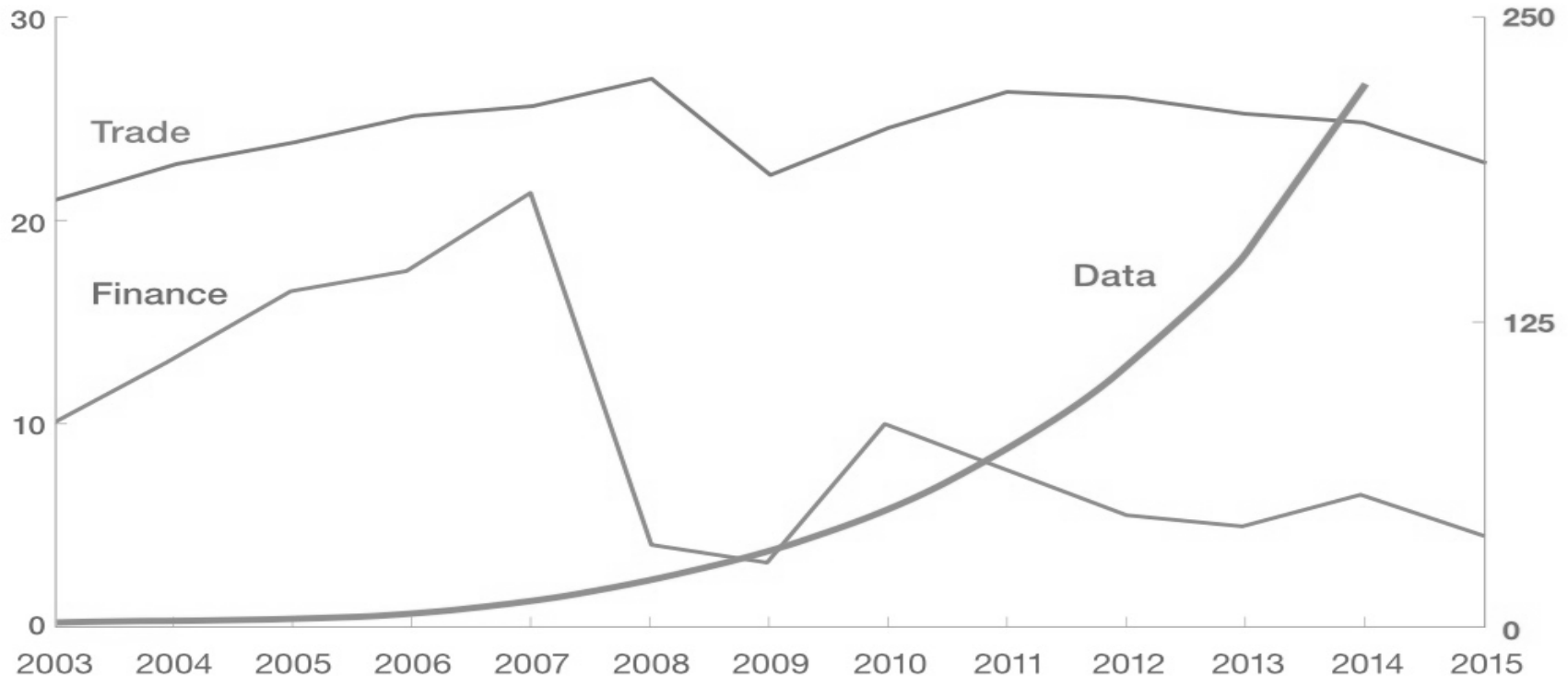
What an opportunity



Global flows of data have outpaced traditional trade and financial flows.

Flows of trade and finance,¹
% of GDP

Flows of data,¹
terabits per second



How does GDPR impact?



The different ways organisation come under GDPR?

Various ways like offerings goods, services, storing, hosting, accessing, monitoring EU customers, residents and citizens.

Are organizations are not handling the personal data?

1. EU organisation or customers and citizens do not want to take or share the risk of accidental data breach.
2. Often companies outside the EU companies are not sure or unaware of handling of personal data for their business purposes

Companies can transfer penalty risks to insurance?

1. Companies have ensured the due diligence and due care.
2. EU organization will ask how personal data is protected
3. Reputational loss and a risk of losing a future customer

Effects on Mauritius



- With the expanded territorial reach of the GDPR, the new data protection regime help to provide incentives and growth in the Mauritian ICT/business process outsourcing sector,
- Facilitate the transfer of personal data from EU-based companies to Mauritian companies.
- Attract more business opportunities from EU-based companies in emerging areas such as analytics, Big Data and FinTech.
- Companies must provide a level of data protection equivalent to that ensured within the EU
- *How can Mauritius, in principle, be recognised by the European Commission as a third country that provides an adequate level of protection for the purposes of the GDPR.*

The principles of GDPR



The data processor must comply and make sure that personal information is

- ✎ fairly and lawfully processed;**
- ✎ processed for limited purposes;**
- ✎ adequate, relevant and not excessive;**
- ✎ accurate and up to date;**
- ✎ not kept for longer than is necessary;**
- ✎ processed in line with your rights;**
- ✎ it is secure; and**
- ✎ not transferred to other countries without adequate protection.**

Why GDPR is important?



Fines of MUR 200,000 and prison sentences of up to five years.

Fines!



NEW

20M EUR up to 4% global revenue in the last year

Failure to implement core principles, infringement of personal rights and the transfer of personal data to countries or organizations without adequate protection

10M EUR up to 2% global revenue in the last year

Failure to comply with technical and organizational requirements such as impact assessment, breach communication and certification

Reduced with appropriate technical and organizational measures

Why GDPR is important?



Privacy is a competitive advantage

- ✎ Focus the client and customer compliance
- ✎ Identify privacy vulnerabilities at an early stage
- ✎ Organize and control data
- ✎ Protect the reputation
- ✎ Remove unnecessary data

It is all about the reputation!



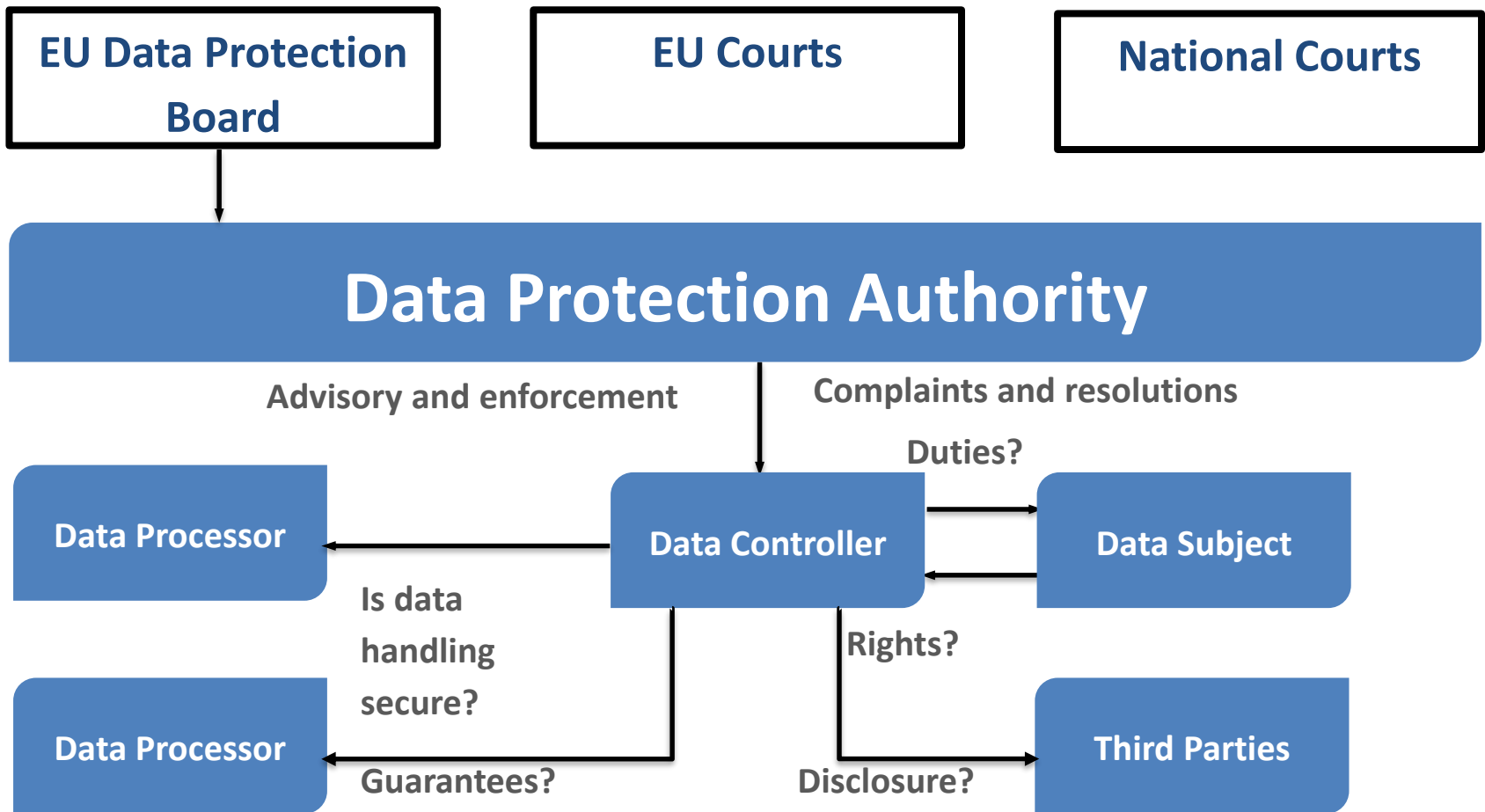
Info Security and boards

2017 Security and Privacy Survey by Protiviti



- ✎ **87% of FTSE 100 companies disclosed cyber as a principal risk**
- ✎ **Only 33% with a high board engagement in cyber risks**
 - ✎ Boards are not discussing cyber risks
 - ✎ Directors more prepared for compliance risks than cyber risks
 - ✎ Weak cybersecurity controls and preparedness
- ✎ **38% with all core infosec policies**
 - ✎ Big impact on security, distinguishing top performers
- ✎ **31% with an excellent understanding of critical information**
 - ✎ Many companies unable to identify the most valuable data assets
- ✎ **60% with mandatory training on security to all employees**

Organisation



GDPR Overview



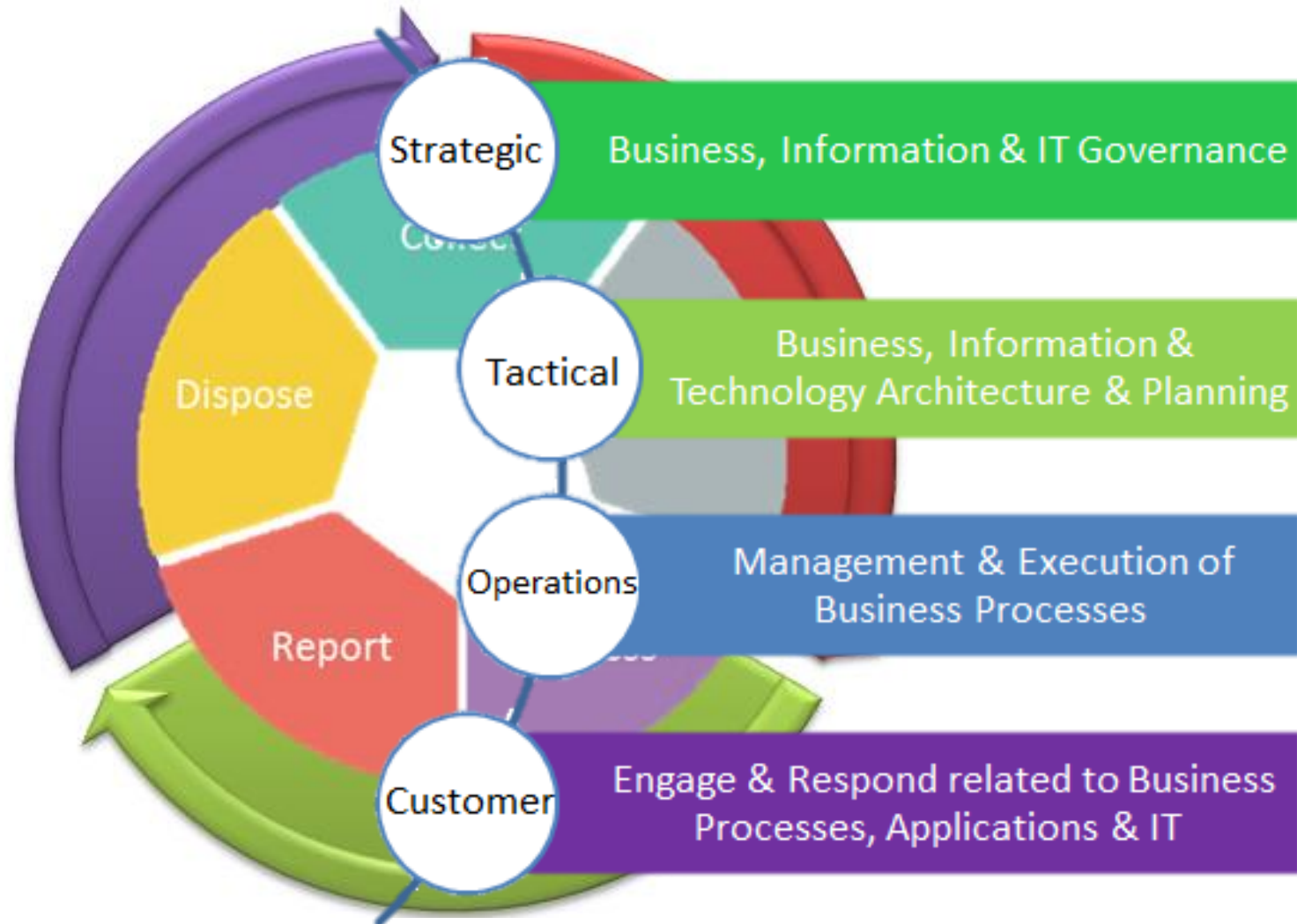
**GDPR
assessment
and
consulting**



Privacy Re-Engineering?

Privacy Impact Assessment

GDPR Overview



GDPR Overview



GDPR Compliance



The GDPR guiding principles



Basic definitions



Privacy data

information that can uniquely identify a person, can be public or private

Data subject

person whose personal information is being referred to



Sensitive personal information

related to medical treatment, genetic data, sex life and +

Data controller

organization that determines the means and purpose of data processing



PHI *Protected Health Information*

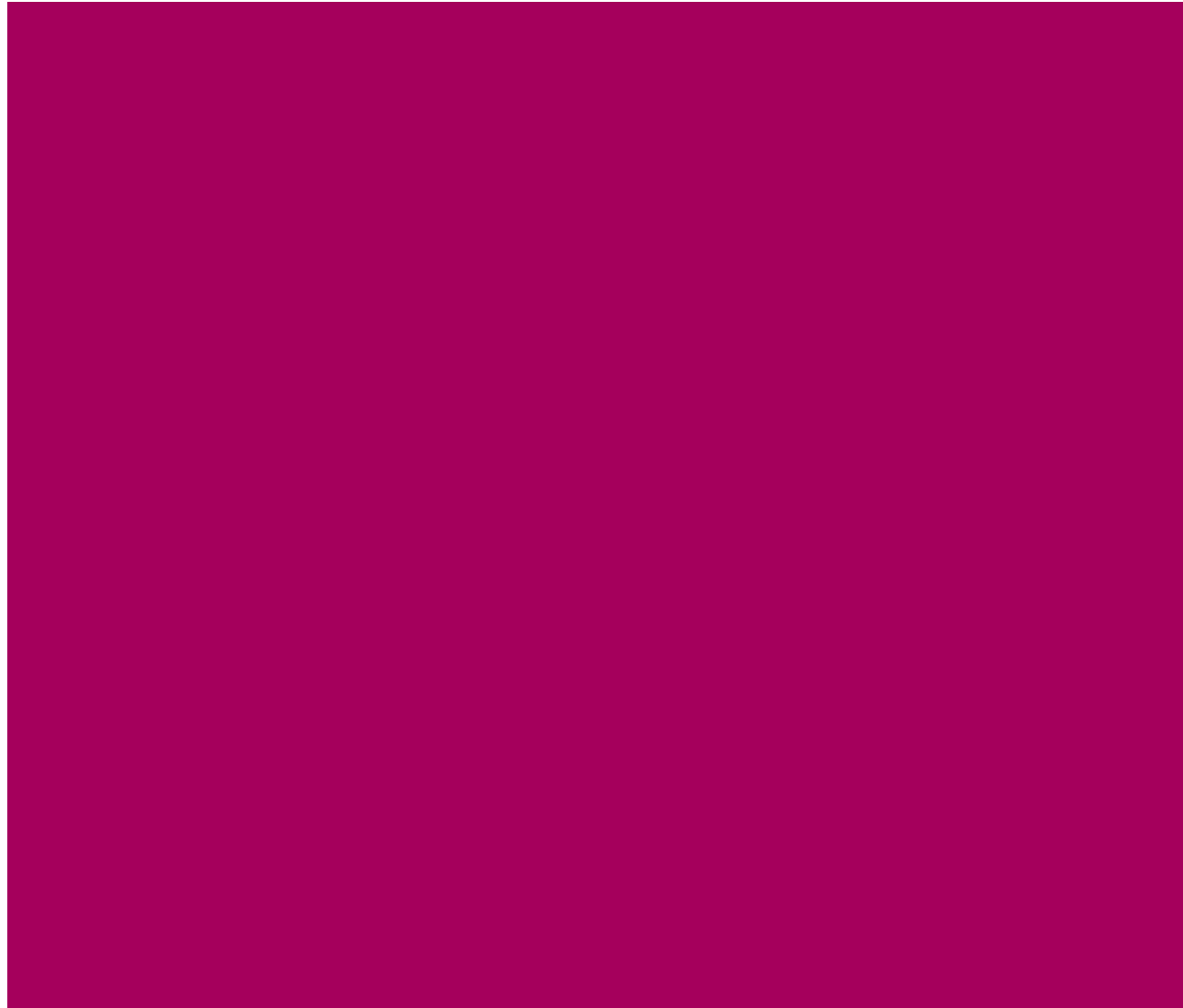
PFI *Personal Financial Information*

Data processor

organization that processes personal information based on instructions



A - Plan



Step 1: Obtain the buy-in



Key factor for success

Fines + Reputation



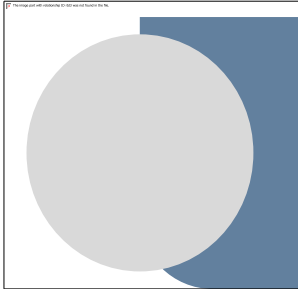
Board members
Senior managers
Chief compliance officer
Chief risk officer
Chief legal officer
Chief information offices
Chief security information officer
HR
Logistics
Sales and Marketing
CTO

Step 1: Tips for GDPR Compliance



- ✎ Educate about GDPR to key stakeholders
 - ✎ Explain the privacy risks for their own career
 - ✎ Invite them to conferences and training
 - ✎ Communicate the link between GDPR and cyber risks
- ✎ Propose a plan adjusted to the Organization culture
 - ✎ Efficient and clear plan
 - ✎ Plan adjusted to available resources
 - ✎ GDPR project linked to strategies
 - ✎ e.g. better use of data, update marketing databases, protect patents and trade secrets
- ✎ Share cases about data breaches
 - ✎ “Good privacy is good business”

Step 2: Get a team



One man army?

Core Team/Subject Matter Experts



Implementation team <> Maintenance team
Define a clear objective and responsibilities
Be a leader
Experience in project management, security,
training and legal
Commit time of process subject experts
Document all the project activities

Step 3: Relevant processes



Scope

Business functions



Understand areas dealing with
personal information
3rd parties processing personal
information
Get priorities
Define deadlines in the roadmap

Step 3: Repair or replace

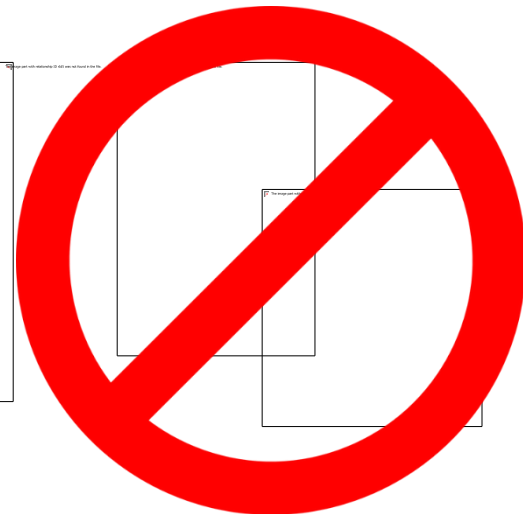
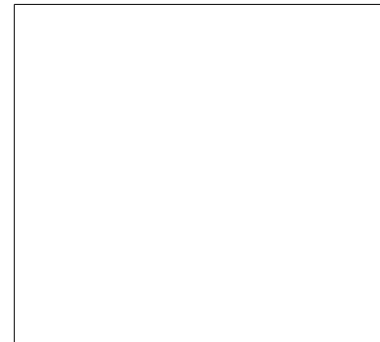
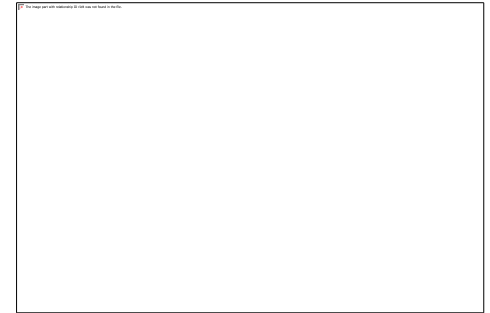
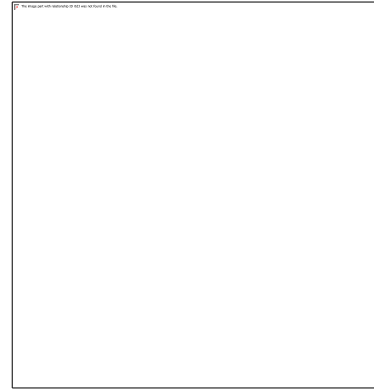


What is personal information?

Any information

... relating to an
identified or
identifiable ...

natural person
the data subject!



How data is identifiable?



1 identifier

Name
ID, passport, driver,
social security and tax
numbers
Cookies and online IDs
Phone numbers
Location data
Genetic

NEW

1 or + factors

Physical
Physiological
Economic
Cultural
Social
Mental

How is data identifiable?



A Mauritian **+1,3 m**



How is data identifiable?



An Mauritian female **750.000**



How is data identifiable?

An Mauritian female born in 1995

45 800



How is data identifiable?



.... Living in Clarisse House

1



Which data is sensitive?



Health

Biometric

Genetic

NEW

NEW

Trade
union

Racial

Political

Religion

Sex life

Special categories → generally cannot be processed, except given explicit consent and necessary for employment and other well defined circumstances

Other personal data stored?





- ✎ Website visitors
- ✎ Email servers
- ✎ Marketing databases (call centres), client complains
- ✎ Customer loyalty programs
- ✎ Patient/client databases
- ✎ Personnel files and performance reviews, IQ tests, diplomas, training
- ✎ Legal documents, contract management and due diligence checks for new partners
- ✎ Credit card statements
- ✎ Cameras and fingerprints for access control
- ✎ Parking permits, visitor and access management
- ✎ Phone books
- ✎ End-user apps, downloads, shared folders

Sources: structured and unstructured (emails, documents, presentations, spreadsheets, dropbox)

How do I identify personal data?



Interviews

-  Follow a process or a list of assets (applications/servers)
-  Identify activities managing personal information with an expert

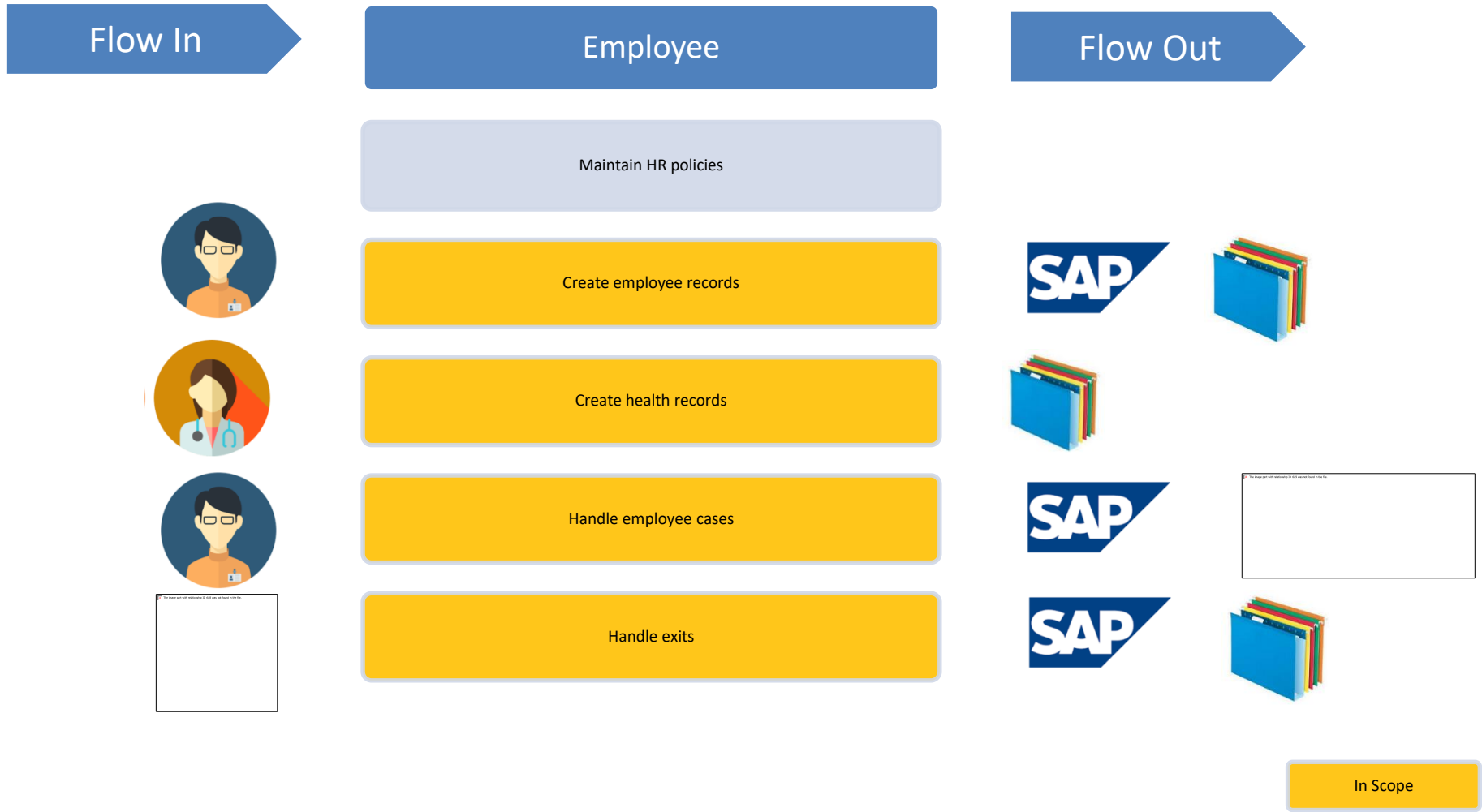
Workshops

Questionnaires

Data discovery


-  Data, application and user discovery

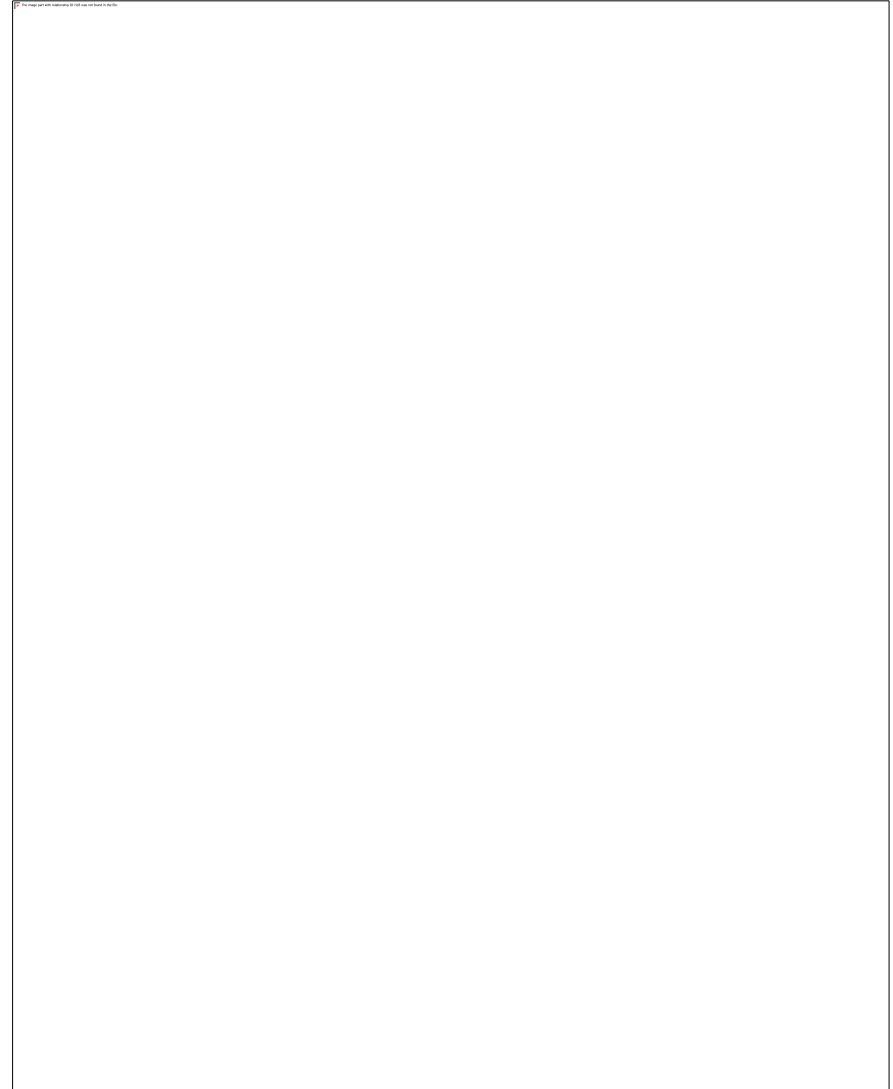
Step 3: Scope example



Group discussion



 **Which departments hold most of the personal data in your organization?**



Step 4: Compile a data inventory



What personal data do we hold?



Where is it?



What is it being used for?



How secure is it?

Data Landscaping: A value-based approach to document what data is held, why, for how long, where, where it came from, & with whom it will be shared, when and where.

Step 4: Compile a data inventory



Who

- are the data subjects?
- has access to their personal data?

Where

- the personal data is stored?
- the personal data is transferred?

Why

- the personal data is under the Organization control?

When

- the personal data is kept until?
- Is shared with third-parties?

What

- safety mechanisms and controls are is place?

Data landscape



Identifying personal data
Identifying appropriate technical &
organizational standards

Understand legal and
regulatory obligations

We had finally identified all the
privacy risks! Yeah, keep trying



Step 5: Clean the house!

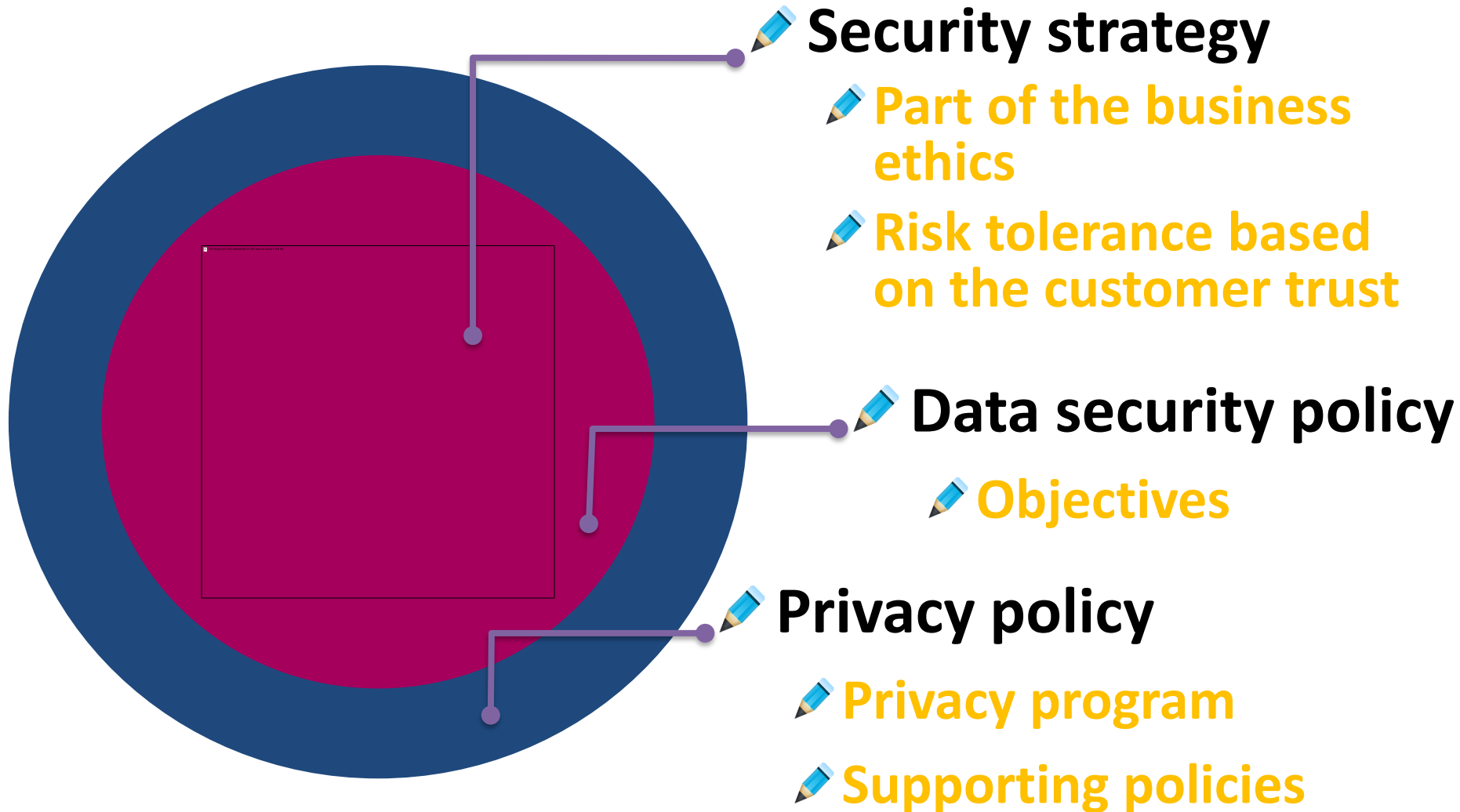


The GDPR is an opportunity to improve data practices

De-risk! Start clean!

- ✎ Stop asking for personal data which is not needed**
- ✎ Delete personal data after it is not longer needed**
- ✎ Restructure databases to avoid redundancies in personal data**
- ✎ Centralize channels to receive personal information**
- ✎ Anonymize data, erasure copies and links**
- ✎ Opt out in email lists**
- ✎ Remove duplicate, out-of-date or inaccurate records**
- ✎ Be conservative: there are not fines for over-deleting**

Step 6: Privacy policy






Step 6: Create a privacy policy



Best practices based on the ISO 27001

Set the information security objectives

-  provide access of information only to authorized employees and 3rd parties
-  protect the confidentiality, availability and integrity of information assets
-  implement annual information security awareness trainings

Support from upper management

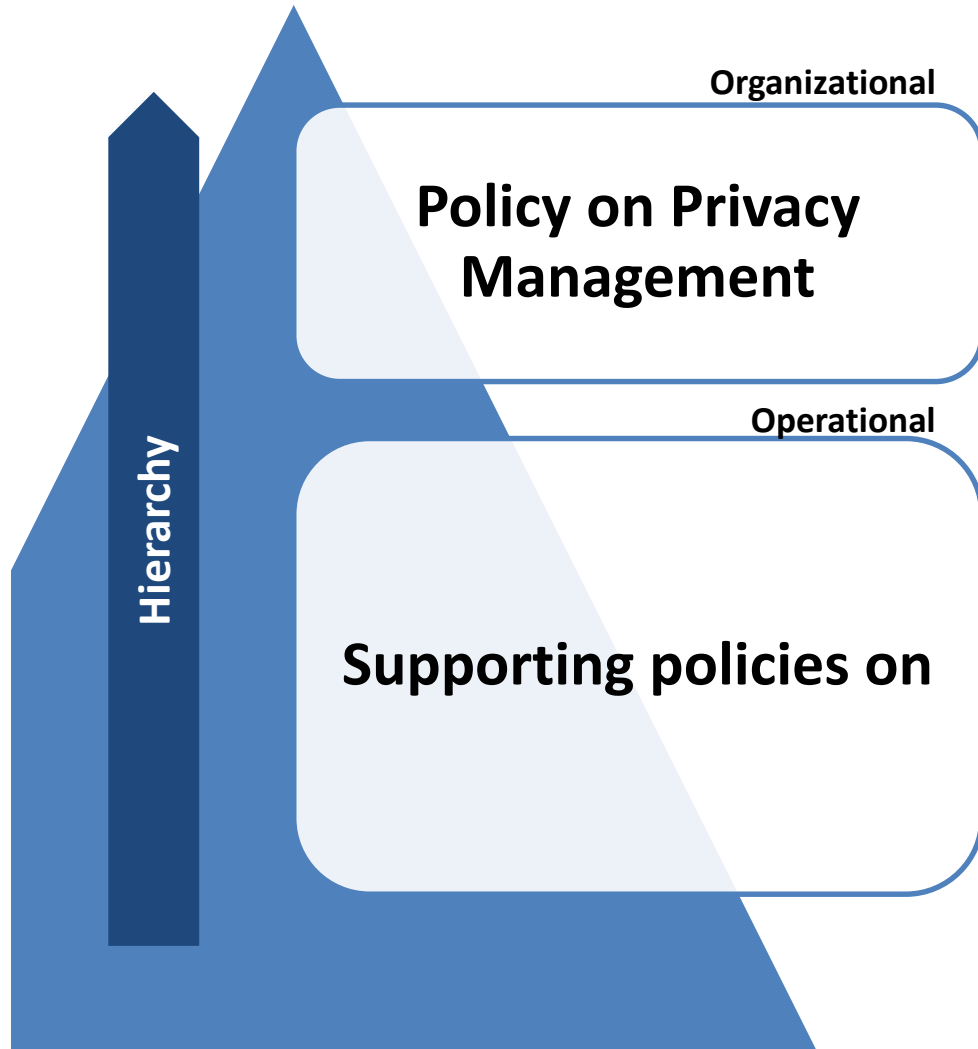
-  Policy approved by CEO, IS compliance reports to board

Responsibilities to data owners, data users, IT, risk management and internal audit

Communicated across the Organization and 3rd parties

Regularly updated

Step 6 : Create a privacy policy



- data breach incident management
- duty of disclosure
- classification and acceptable use of information assets
- backup & business continuity
- access control y password
- handling international transfers
- clear desk and clear screen policy
- use of network services
- software development
- data processing agreements

Supporting policies



Specific policies

- ✎ records retention
- ✎ access control and delegation of access to employees' company e-mail accounts (vacation, termination)
- ✎ acceptable collection and use of information resources incl. sensitive personal data
- ✎ obtaining valid consent
- ✎ collection and use of children and minors' personal data
- ✎ secondary uses of personal data
- ✎ maintaining data quality
- ✎ destruction of personal data
- ✎ the de-identification of personal data in scientific and historical researches

Policies to add privacy controls

- ✎ use of cookies and tracking mechanisms
- ✎ telemarketing, direct and e-mail marketing
- ✎ digital advertising (online, mobile)
- ✎ hiring practices and conducting internal investigations
- ✎ use of social media
- ✎ Bring Your Own Device (BYOD)
- ✎ practices for monitoring employee (CCTV/video surveillance)
- ✎ use of geo-location (tracking and or location) devices
- ✎ e-discovery practices
- ✎ practices for disclosure to and for law enforcement purposes

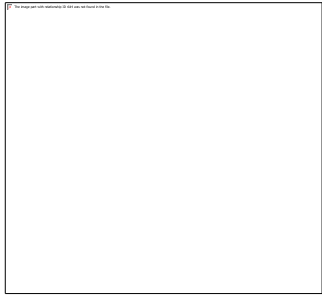
Step 6: Removable media



Removable media is a common route for the introduction of malware and the accidental or deliberate export of sensitive data

- ✎ Employees should not use removable media as a default mechanism to store or transfer information → offer alternatives
- ✎ Media ports should be approved for few users
- ✎ All removable media should be provided by the Organization
- ✎ Sensitive information should be encrypted at rest on media
- ✎ Educate employees to maintain awareness

B - Do



Step 1: Limit access



- ✎ Ensure the minimum access based on the employees' **need to know** to perform their job
- ✎ May require to update the access control policy
- ✎ Restrict the rights to enter, display, alter and remove personal information
- ✎ Include any cloud hosted files
- ✎ Access management solutions and using controls access roles are useful
- ✎ Limit super user roles, DBAs and third parties
- ✎ Single sign-on, control under the active directory

Step 2: Review consents

How consents should be given?



Plain language

- Explicit purpose of processing
- Scope and consequences
- List of rights
- Separated from other

Opt-Out

- Genuine choice to withdraw any time
- Affirmative actions: silence, pre-ticked boxes and inactivity are inadequate

Updated

- Reviewed when the use of data change
- When the data controller changes (or the contact details)
- Being able to demonstrate

Minors

- Parental authorization for children below the age of 16
- Reasonable means to verify parental consent

Step 2: Review consents



“Before I write my name on the board, I’ll need to know how you’re planning to use that data.”

Step 3: Prepare to deal with requests



NEW

- ✎ 1 month to comply with requests from data subjects
- ✎ Many requests are received → extended to 2 months more
- ✎ Flood of data requests post-GDPR?
- ✎ Request are a key part of the implementation strategy
 - ✎ Prepare a protocol, train caseworkers and test how it works
 - ✎ Tool to copy insulated personal data in standard format
- ✎ All info: electronic + on paper + archived data
- ✎ Understandable format
 - ✎ Structured, common and machine-readable → CVS, HTML, PDF, MPEG/videos, TIFF
 - ✎ Add reference tables when parameters and codes are used
- ✎ Format “in writing”
 - ✎ Letter, email, customer contact, social media → use a standard form
- ✎ **Reasonable requests** → free
- ✎ **Repetitive or unreasonable requests** → fee based on administrative costs
- ✎ **Disproportionate or expensive requests** (proven) → refuse

Step 4: Validate data transfers



Flows-in the organization

- Who input the personal information
- Collected personal data fields
- Storage location

Flows-out (data transfer or display)

- Categories of recipients in EU or non-EU countries
- Security measures on the transfer (e.g. encryption standard)

Step 5: Review contracts



Controller



Processor

Data exporter when processing is outside de EU

Review data processing agreements: clear responsibilities and use of sub-contracts

Audits and certifications

There are “model clauses” for data exports

Negotiate the cost of GDPR compliance in fees

Foresee dispute resolutions and compensation clauses

Principles



**Processed lawfully,
fairly and
transparently**

**Processed in a manner
that ensures
appropriate security**



**Collected for specified,
explicit and legitimate
purposes**

**Accurate and, where
necessary, kept up to
date**



**Adequate, relevant
and limited to what is
necessary**

**Kept for no longer than
is necessary**



Rights



To access data
request access to personal data to verify lawfulness of processing

To data portability
common format, even directly transmitted between controllers



To rectify and be forgotten
when no longer necessary or consent is withdrawn

To object by controller
when unjustified by either "public interest" or "legitimate interests"



To restrict processing
limiting the data use or transfer

To limit profiling
right to not be subjected to automated individual decision making



Difference



Privacy notices

Data subject right to be **informed** on fair collection

Legal basis, type of information, 3rd parties recipients and retention period

Consents

Formal **permit** to process personal information by the data subject

Step 6: Review consents

How should consents be given?



Plain language

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Step 7: Notify a data breach



Data breach

- Accidental or unlawful...
- unauthorized disclosure or access + destruction, loss, alteration ...
- of personal data transmitted, stored or processed



When to notify

- Not later than 72 hours after having become aware of it
- Undue delays should be justified



What to notify

- Type and number of data records and subjects compromised (aprox)
- DPO contact info
- Likely consequences and mitigation measures



Whom to notify

- Supervising authority
- Each data subject is likely to result in a high risk for the right of unencrypted data

Step 8: Data security program



Encryption of personal data

- Key element in GDPR standard
- No always feasible: depending on costs and risks, impact on performance
- Encryption of stored (eg. hard disk) and in transit data (e.g. calls)



Security measures

- Ongoing review (e.g. access audits)
- Importance of two-factor authentication, ISO 27001, compartmentalization and firewalls
- Patches for malware & ransomware



Resilience

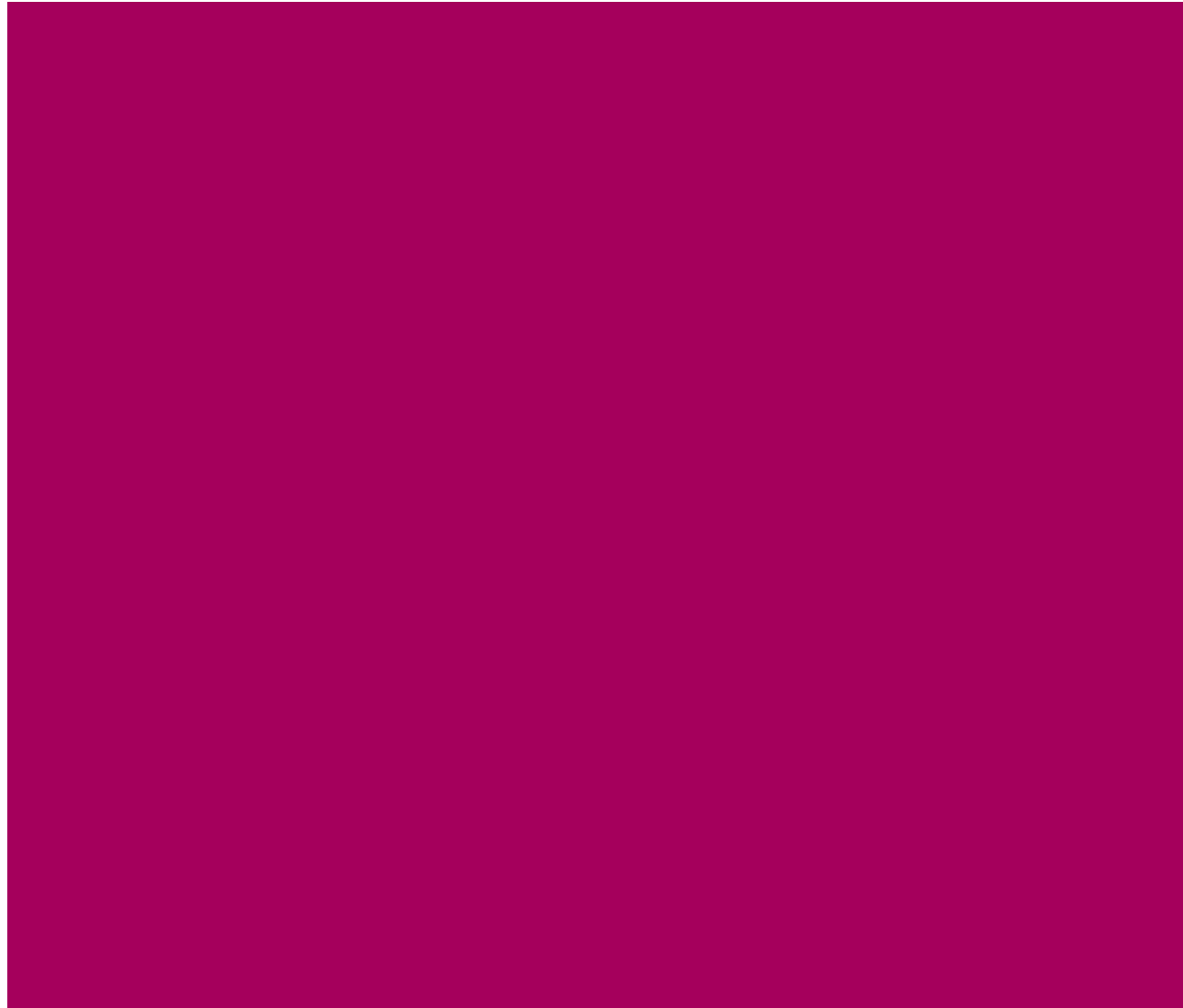
- Restore data availability and access in case of breach
- Redundancy and back and facilities
- Incidence response plan



Regular security testing

- Assessment of the effectiveness of security practices and solutions
- Penetration, network and application security testing

C – Improve and Maintain



Step 1: Train your people



- ✎ Employees from the top to the bottom
 - ✎ Clear message: there are disciplinary actions for mishandling personal information
 - ✎ Face to face or on-line? How repetitive? Security and/or fraud risks?
- ✎ Privacy awareness campaigns
 - ✎ Promote the privacy culture
- ✎ Explain how to deal with personal data for specific purposes
 - ✎ How employees can detect and prevent a data breach
 - ✎ Be relevant to each target audience, how the GRPD changed privacy practices to each group
 - ✎ Avoid legal terms of the GDPR , allow questions
 - ✎ Discuss real life cases: I missed a memory stick, I sent an email to the wrong person, my laptop was stolen, I received a call from the “insurance Organization” asking for a HR database (phishing), I received a “google” request to install an app (virus prevention)
- ✎ Both electronic and on paper

NEW

Step 2



Data Protection Impact Assessment

- ✎ Process to identify, analyse, evaluate, consult, communicate and plan the treatment of potential privacy impacts with regard to the processing of personal information (ISO 29134:2017 Guidelines for DPIA) → Goal: avoid a data breach
- ✎ Framed within the general risk management framework of the organization
- ✎ Mandatory for the data controller to early identify required control measures
- ✎ Only for new and high-risk activities or projects in processing personal data:
 - ✎ large sensitive data,
 - ✎ e.g. healthcare providers and insurance companies
 - ✎ extensive profiling, or
 - ✎ automated-decision making (e.g. by scoring) with legal or similar significant effect
 - ✎ e.g. financial institutions for automated loan approvals, e-recruiting, online marketing companies, and search engines with target marketing facilities
 - ✎ monitoring public places
 - ✎ e.g. local authorities, CCTV in all public areas, leisure industry operator
- ✎ One DPIA for each type of processing



Communicate to stakeholders, bottom-up and top-down



Advance with action plans and document implementation measures (IT and non-IT changes)



Regular post-implementation reviews to assess if risks are mitigated and to ensure that solutions identified have been adopted. Re-assess the DPIAs at least every 3 years

Privacy...



By default

- The protection of personal data must be a default property of systems and services
- Strictest privacy settings automatically must be applied once a customer acquires a new product or service
- Personal information must by default only be kept for the amount of time necessary to provide the product or service

By design

- Privacy and data protection must be a key consideration in the early stages of any project and then throughout its lifecycle
- Proactively control adherence to GRPD principles when designing for new products, services or business processes
- Appropriate technical and organizational measures
- Design compliant policies, procedures and systems

Step 3: Audit compliance



- ✎ Ensure that data protection processes and procedures are being adhered to
- ✎ Implement the management reviews
- ✎ Simulate incidents (e.g. data breach) to audit protocols
- ✎ Independent testing and quality assurance
- ✎ Formalize non-compliance and remediation
- ✎ Escalate concerns and risks
- ✎ Identify compliance metrics and trends

Step 4: Code of conduct & certification



- ✎ Platform for data controllers, processors and stakeholders
 - ✎ to ensure a structured and efficient means for GDPR compliance
- ✎ Significant administrative and documentation burdens
- ✎ Establish and maintain compliance with code of conduct or earning certification status
- ✎ These costs can be offset by reducing audit costs and automation



Step 4: Code of conduct & certification



- ✎ Certification can serve as marketing tool, allowing data subjects to choose controllers to signal GDPR compliance
- ✎ Plays a significant role in facilitating cross-border data transfers
- ✎ Certification mechanisms can create business opportunities for new third party administrators and programs as effective means for determining binding promises by controllers and processors



Data Transfer to Third Countries

Data Transfers



Data Transfer Restrictions

- See map that indicates a general restriction in force regarding the cross-border transfer of data
- Identify general or relevant sector-specific data localisation requirements for data protection compliance.

Adequacy¹

- EU Commission determines if a third country ensures adequate protection level
- Personal data can flow from the 28 EU countries and 3 EEA member countries

Model Contracts

- The Model Contracts Cross-Border Chart provides guidance to data controllers on filing and authorization
- Use of model clause contracts for formalities, timelines, and sanctions listed.

Binding Corporate Rules

- Provides multinational companies with a legal solution meeting their needs and structure.
- Mutual Recognition Cross-Border Chart, Case Studies, Action Plan, Filing needs

¹The Data Protection Directive (95/46/EU)

Binding corporate rules

NEW



National Supervisory Authorities



- ✎ Competent on their own state
- ✎ Single contact point: one-stop-shop
- ✎ Contribute to consistent application of the GDPR
- ✎ Powers exercised impartially, fairly and with a reasonable time
- ✎ Able to impose a limitation (or ban) on data processing
- ✎ Power to conduct investigation

Roadmap schedule



Plan



Do



Improve


		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8 +	
CORE TEAM	Governance and change management risk management (key risks, gaps, control design)						Risk reviews			
	Team kick-off	Gap analysis	DPO role in place	Data processor agreement template	Data deletion rules	Breach notification procedure	Compliance audits	Review and update of policies		
	Data inventory and flows	Privacy strategy and policy	Training needs analysis	Privacy by design guidelines	DPIA Process	Monitoring and reporting	Privacy impact assessments	Training and awareness		
	Privacy in Code of Conduct	DPMS tools / mechanisms	Mapping info. Sec. controls to GDPR	Role-based training materials	Awareness campaigns	Bidding corporate rules	Improve security services (authentication, data loss prevention, real time monitoring, threat intelligence)			
BUSINESS FUNCTIONS	Business kick-off meetings	Application, data and flow mapping								
	Assessment of competences									
Process	Information Documents	Organization	Technology	Steering committee meetings						

GDPR Effective

The GDPR Law




General provisions

 Chapter 1 (Art. 1 – 4)


Principles

 Chapter 2 (Art. 5 – 11)


Data subject rights

 Chapter 3 (Art. 12 – 23)

Controller and processor

 Chapter 4 (Art. 24 – 43)


Transfers

 Chapter 5 (Art. 44 – 50)


Direct obligation

Meta rule


Supervisory authorities

 Chapter 6 (Art. 51 – 59)


Cooperation and consistency

 Chapter 7 (Art. 60 – 76)


Remedies, liability & penalties

 Chapter 8 (Art. 77 – 84)

Specific processing situations

 Chapter 9 (Art. 85 – 91)

Other rules

 Chapters 10/12 (Art. 92 – 99)

The Data Protection Bill



- Data Protection Bill in Mauritius should “in principle” lead to EU adequacy
- The Bill will bring Mauritius’ data protection framework into line with international standards
- Additionally, the Bill aims to simplify the regulatory environment for business in the digital economy
- Promote the safe transfer of personal data to and from foreign jurisdictions.

Mauritius' Data Protection Bill



- The Bill makes personal data breach notification mandatory.
 - A personal data breach must, without undue delay and, where feasible, not later than 72 hours after controller is aware of the breach, be notified to the Data Protection Commissioner.
 - If the data breach is likely to result in a high risks (rights and freedoms of data subjects), the data controller must notify them
- Additionally accountability obligations are imposed on data controllers
 - These include to conduct an assessment of the impact of high risk processing operations, and to keep records of processing operations.
 - The Data Protection Office will encourage compliance with the new law by laying standards for certification mechanisms, seals and marks and certification.

Conclusion



- The GDPR will usher in a new era of data protection mandates on a larger global stage for organisations that may be caught by its broad extra-territorial provisions.
- A Non-EU Entity in non-compliance will be potentially be caught by the GDPR is possible
- Take steps toward compliance or avoidance depends entirely on the unique facts and circumstances of the organisation and its operations.
- The EUGDPR Institute provides training and certification and insights to take certain actions in order to help mitigate against the risk of the GDPR and applying to them under the offering goods or services to soften the ultimate blow of the extra-territorial tests.

Useful Data Protection/Privacy/GDPR links



- <https://www.privacyshield.gov/article?id=Privacy-Policy-FAQs-1-5>
- **Data Protection/Privacy/GDPR Official Text (English, pdf)**
<http://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:32016R0679&from=EN>
- **EU Data Protection/Privacy/GDPR Home Page**
<http://ec.europa.eu/justice/data-protection/>
- **Working Party 29 Guidance**
http://ec.europa.eu/newsroom/just/item-detail.cfm?item_id=50083
- **Guidelines on “Right to Portability” (pdf)**
http://ec.europa.eu/information_society/newsroom/image/document/2016-51/wp242_en_40852.pdf
- **Guidelines on Data Protection Officers (pdf)**
http://ec.europa.eu/information_society/newsroom/image/document/2016-51/wp243_en_40855.pdf
- **Guidelines for identifying a controller or processor’s lead supervisory authority (pdf)**
http://ec.europa.eu/information_society/newsroom/image/document/2016-51/wp244_en_40857.pdf
- **UK ICO – 12 Steps to take now (pdf)**
<https://ico.org.uk/media/1624219/preparing-for-the-Data-Protection/Privacy/GDPR-12-steps.pdf>
- **EUData Protection/Privacy/GDPR INSTITUTE**
<http://www.euData Protection/Privacy/GDPR.institute/faq/>
<http://www.euData Protection/Privacy/GDPR.institute/Data Protection/Privacy/GDPR-thought-l>



What you have received?

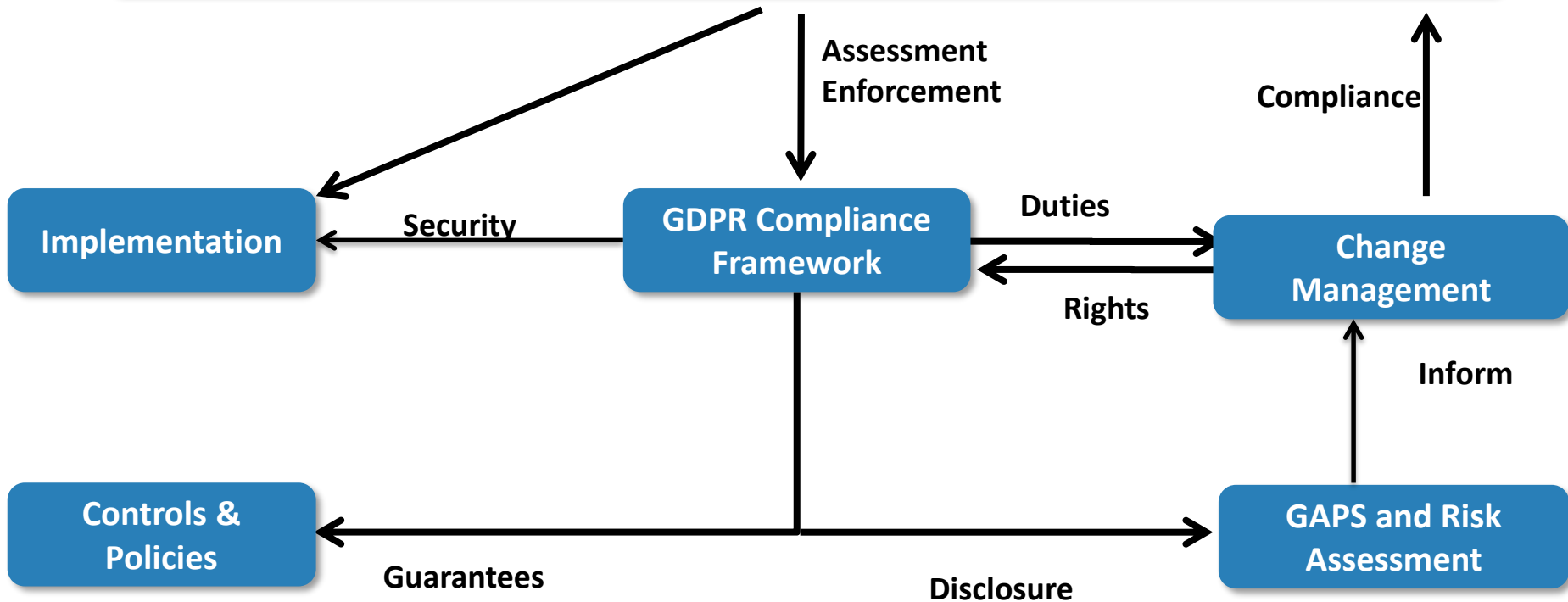


Summary



Project Scope
Territorial and Material

Objectives
bit extra on the top or overhaul of IT platforms, processes & data protection



The GDPR Institute



www.copenhagencompliance.com



Human Capital Assessment Framework



The GDPR Institute® is the global Governance, Risk Management, Compliance and IT Security (GRC) think tank. As a privately held professional services firm, the mission is the advancement of the corporate ability to govern across the borders, sector, geography, and constituency. The primary aim is to help companies and individuals achieve integrated GRC management that unlocks the Organization ethics, cultures and value by optimising GRC issues to IT-Security & automation thru templates, roadmaps, & frameworks.

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