

Omicron variant – SCRA contingency planning 17.12.21

Risks	Mitigation	Impact/action		
Staffing				
Footfall and density in	Immediate increase in staff WFH. Staff to	Adapt operating model to accommodate minimal numbers in offices		
offices	come into offices only for essential	including :		
	purposes	 Print hubs 		
Travel to and from		 Increased use of electronic papers 		
offices		 Reduction in F2F hearings 		
		 Virtual court hearings 		
Person to person	Follow Health Protection Scotland guidance	 Reinstate 2M physical distance 		
transmission	to ensure safety in offices	 Mask wearing when moving around 		
		 Regular surface cleaning 		
		 Regular hand washing and use of hand sanitiser 		
		 Good ventilation 		
Person to person	Follow FM advice to avoid work Christmas	Postpone all Christmas celebrations to the new year.		
transmission	parties	 Ring fence wellbeing spending 		
		 Protect flexi credit 		

Impact on staff health and wellbeing of home working	Full implementation of policies to ensure wellbeing	 Managers to ensure regular check ins and team meetings Particular focus on staff with known mental health issues Particular focus on staff with challenging home environments including domestic violence Ensure staff have the appropriate kit to enable them to WFH Managers to regular maintain contact with SOMs and each other for support Support from HR Team as required 			
Impact on staff with caring responsibilities availability if children unwell or isolating at home	Regular communications to identify staff who have children who are unwell or isolating at home requiring whole household isolation	Managers to make appropriate adjustments to work load/working hours to accommodate caring responsibilities while self isolating.			
Safety of offices which are under occupied	Ensure safety of office by carrying out regular checks	Follow guidance from Property Team to ensure safety of office including water systems.			
Significant staff absence/unavailable for work as a result of sickness/self isolating	Avoid transmission within teams by avoiding person to person contact Prepare to implement BC measures	 WFH Low density in offices Avoid travel to offices FACTS in offices Be prepared to implement BC measures if staff numbers fall to critical levels Cross locality support if available Revisit Covid Prioritisation guidance Reinstate Corona Virus Act 			
	Hearings				
Footfall and density in hearing centres	Rebalance hearings diaries to increase virtual hearings	Confirm VH model which accommodates increased capacity Fully virtual hearing 			

Travel to and from hearing centres	Reduce hearings in January to minimum to accommodate disruption and changes	 Virtual hearing with in person attendance where required for participation (CYPF only) Confirm level of service wrap available to accommodate increased capacity
Concern about F2F hearings from staff, panel members and all participants	Enable localities to make ad hoc arrangements to allow virtual participation	 VH Team to identify trainer/mentor for each locality Localities to identify 3 members of support team to be trained in virtual hearing role VH Team to provide guidance on ad hoc arrangements and when appropriate (consider excluding ND cases)
Person to person transmission in Hearing Centres	Follow Health Protection Scotland guidance to ensure safety in Hearing Centres	 Reinstate 2M physical distance Regular surface cleaning Regular hand washing and use of hand sanitiser Good ventilation Revisit capacity limits in all rooms Minimise participants at F2F hearings Reinstate mask wearing at all times Ensure contact details are collected for all participants
	Practice	and Policy
Expiry of CVA has removed flexibility on hearing scheduling and increased work volumes which may become unsustainable if staff absence is high.	Reinstatement of CVA	 Practice to raised urgently with Sponsor Team Revisit and re-issue guidance on prioritisation
	Business	s Continuity
Staff absence or staff impacted by caring	Implementation of business continuity measures	 Managers to refresh selves on BC measures in event of critical staffing levels

responsibilities may result in staffing levels becoming critical		 Localities to refresh local BC arrangements including BC leads, Whats App and other out of hour communication methods Cross locality support if available Reinstate regular Covid Response calls Regular updates from EMT Guidance on Connect updated including FAQs
	Comm	unications
Staff uncertain about impact of updated guidance	Regular communications across multiple channels	 Regular updates from EMT – by email and on Connect Messaging from PR Guidance on Connect updated including FAQs – increase prominence on home page Reinstate regular Covid Response calls Operational and HO managers to be updated by SOMs and EMT Heads. Locality managers to maintain regular contact with teams Update external communications including website Regular communications with key partners using existing routes – CHS/SCRA update, CHCRG, CHIP website