

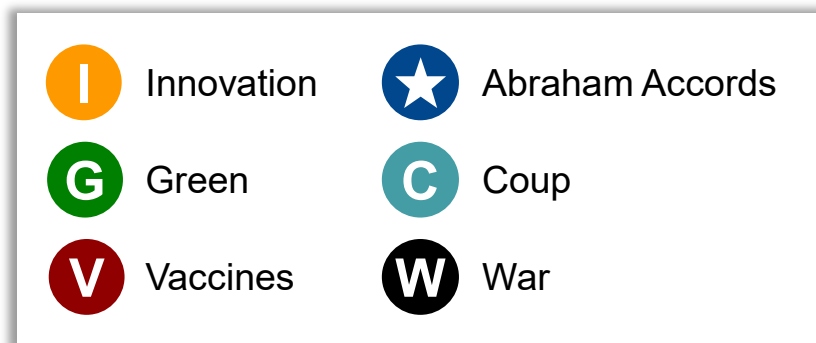


Reforming the Global Governance System: Specific examples 2021/2022

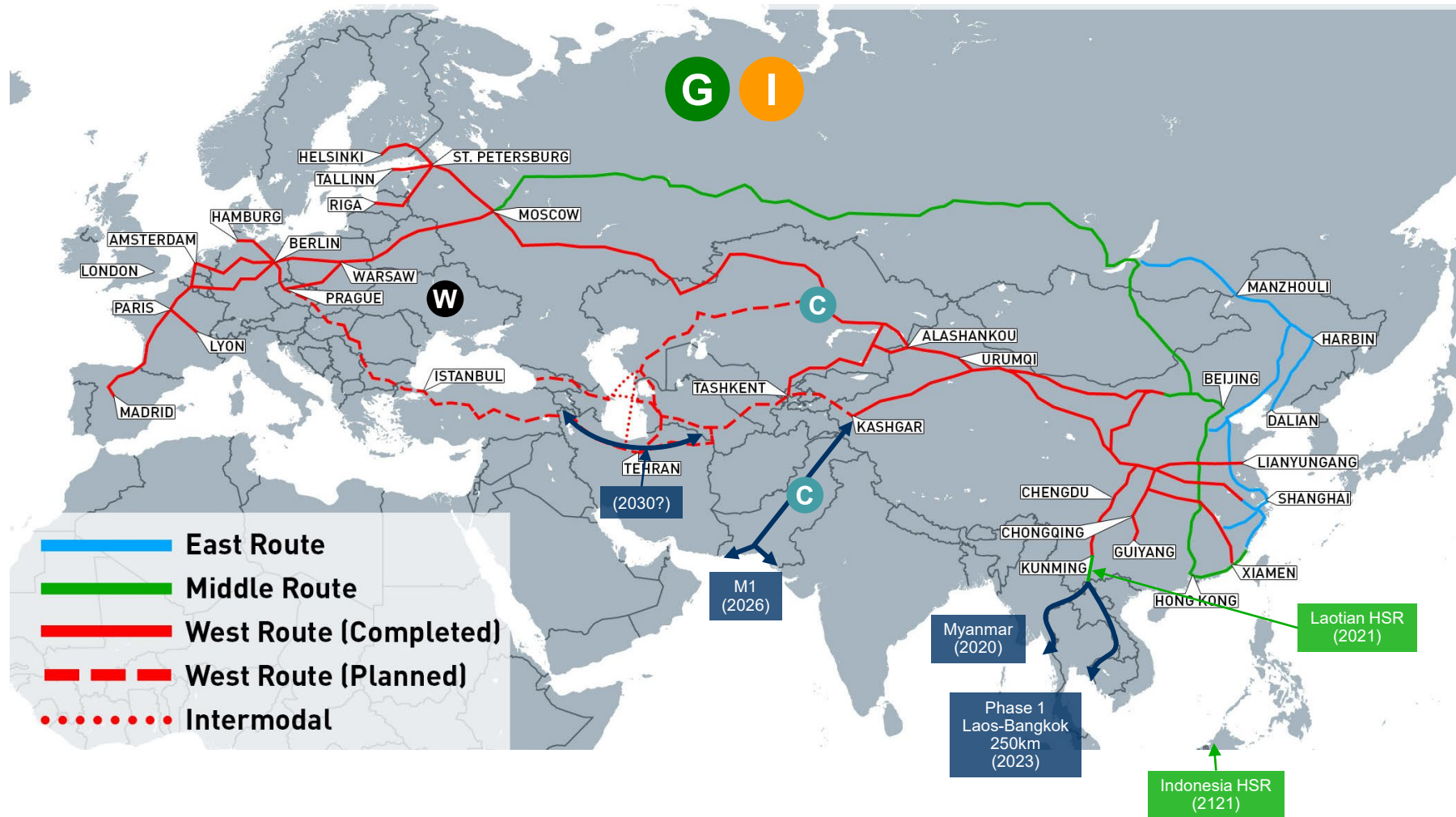
June 2022

Xi Speech CCPIT 70th Anniversary Celebration

- 1) Join forces to defeat COVID-19
- 2) Global Development Initiative
- 3) Innovation is the driving force
- 4) Multilateralism, Inclusiveness

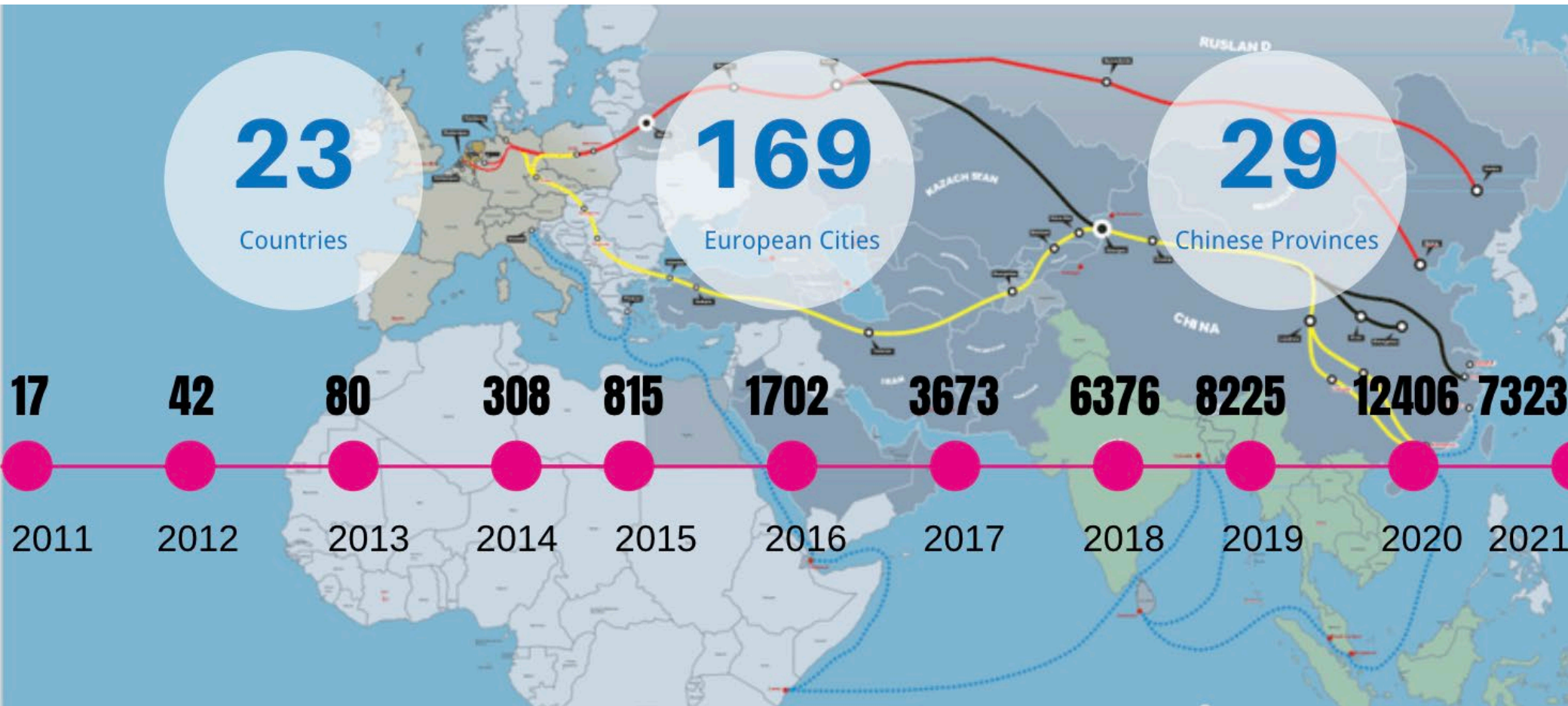


China-Europe Rail Freight Map (2020)



Source: Chinese Ministry of Transport

Eurasian Rail Volume (2011-2021)

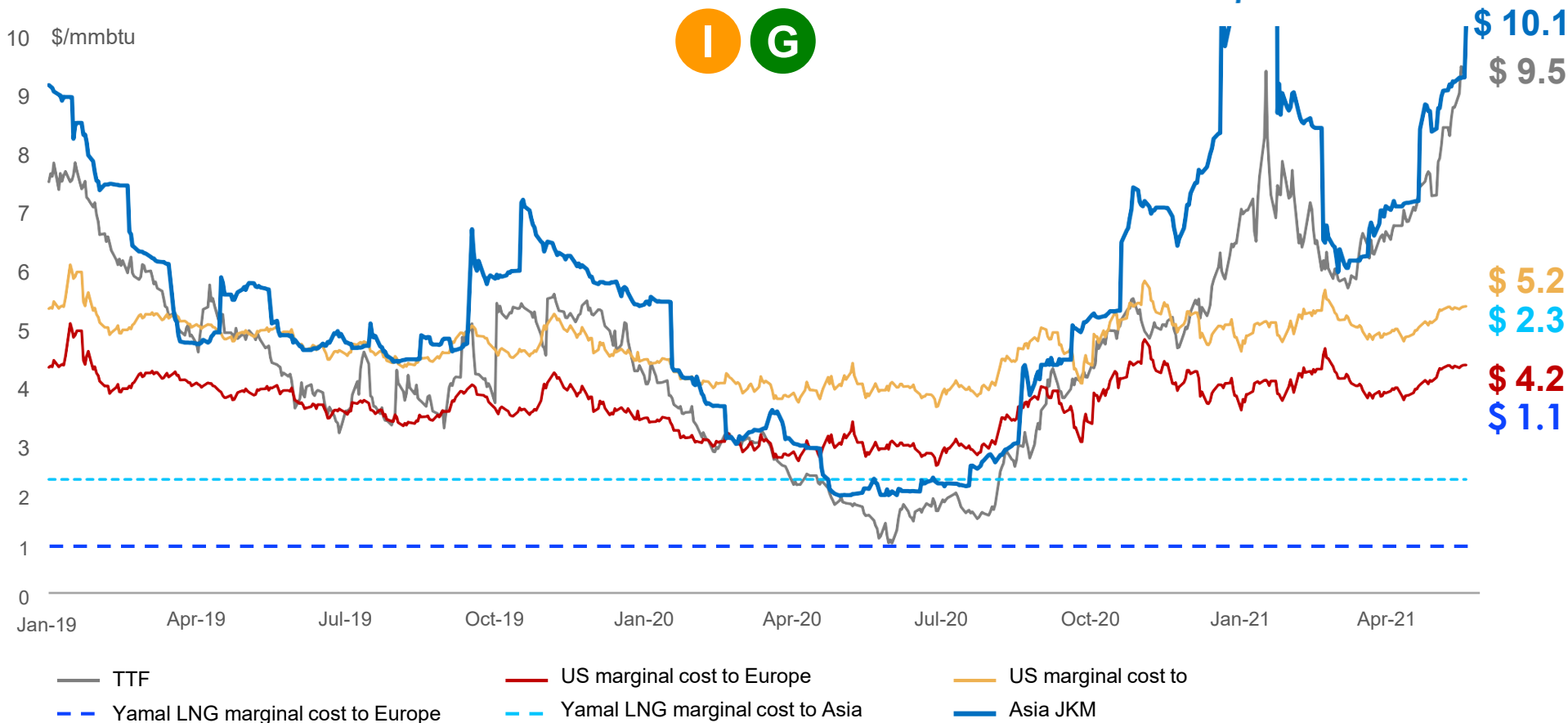


Eurasian Rail Routes (2021)



Russian LNG

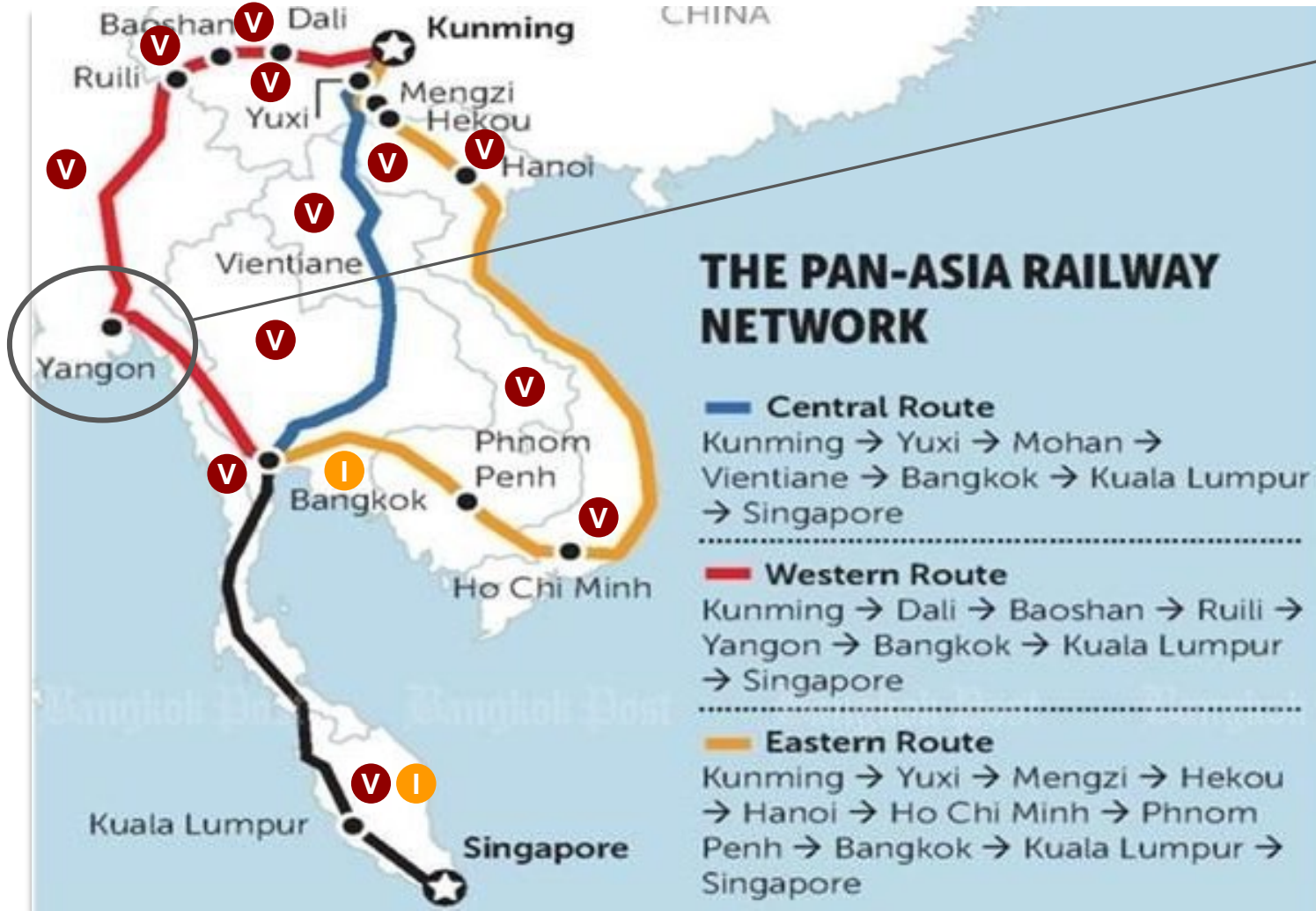
Marginal cost comparison – Yamal LNG vs US LNG projects



Source: Bloomberg data as of 14 May 2021

US marginal cost includes: Henry Hub 115% + Transportation costs Yamal marginal cost includes: Production costs + Transportation costs.

The Pan-Asia Railway Network



Opportunistic

I Thai SE Malaysia Blockchain

V Throughout the region

Latin America Caribbean (2022)



MENA / Abraham Accords



ONE PEOPLE....ONE PLANET

- HEALTH
- GREEN