

# The Execute Program



A Lean Management training  
which leads to significant  
Results

## In short

- Adaptable to company needs
- Homework and coaching between modules
- Proven program
- Run on over 20 large companies
- Run with multi sites and countries
- Leads to significant results

*Management has an important role in transferring the principles and values described in booklets and power point presentations into action and behavior. An effective way of transferring such documents into behavior is to work with practical training.*

*The purpose of this training program is to strengthen the knowledge and skills of top management to perform and empower continuous improvements. It will give the managers a better understanding of what the managements role is and what behavior is needed.*

*The focus is on some fundamental “cornerstones” in a lean operations system. The training will give good possibility to share common things and align thinking within your business, so that all people will have the same view of what needs to be done to reach a culture of continuous improvements and in the end have a more successful business.*

### Coaches



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### MODULE 1

Lean Leadership

*At a factory*

### MODULE 2

Standardization  
& Visualization

*At a Lean Training  
Center*

### MODULE 3

Systematic Problem  
Solving

*At a factory*

### MODULE 4

Strategy  
Deployment

*At a factory*

### MODULE 5

Continuous  
Improvements

*At a factory*

BENCHMARK STUDY  
VISIT

*(Optional)*

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# The Execute Program



## Overview of content on each module



Feb

### MODULE 1

Lean Leadership

At a factory

2-5 days

Leaders need to take an active role in driving the improvement process in order to reach company goals.

- Stable process through Takt Time
- Visual Management System
- Process Management
- Improvement Management through Strategy Deployment and Continuous Improvement

HOMework  
& COACHING

April

### MODULE 2

Standardization  
& Visualization

At a Lean Training Center

2-5 days

To build a platform for stable, efficient and capable processes. This module will show the capability for improvements and build-up a long-term stability in order to reach world-class.

- Standardized Work with Job Element Sheets, Standard Operation Sheets, Work Balancing, Heijunka and Operator Training
- Visualization

HOMework  
& COACHING

June

### MODULE 3

Systematic Problem Solving

At a factory

2-5 days

To work with identifying deviations from standards, using a systematic approach to solve problems.

Focus on real management attitude/behavior to get the most out of the organization regarding problem solving.

Systematic Problem Solving Techniques  
Root Cause Analysis

Sept

### MODULE 4

Strategy Deployment

At a factory

2-5 days

Hoshin Kanri is the way to work with policy deployment. It is a systematic way to connect targets for different levels with concrete activities in order to reach company goals.

- Policy Deployment
- Action Deployment Technique
- Gap Analysis

HOMework  
& COACHING

Oct

### MODULE 5

Continuous Improvements

At a factory

2-5 days

Continuous Improvement module is to strive for world-class by using the goals set in the Hoshin Kanri process to achieve a target-controlled improvement work.

- Improving a Work Place
- Efficient Layouts
- Organization Issues
- Material Handling Principles

HOMework  
& COACHING

Nov

### BENCHMARK STUDY VISIT

(Optional)

1-9 days

How other companies are working to become world class.

Plant Visit  
Group Assignment  
Reflections

A visit to a company that have come to a higher level in applying the Lean principles.