## Transform the NCS to deliver sustainable value for decades

From an oil and gas province to a broad energy province







Maintain value of portfolio toward 2030



Create stable high cash flow toward 2040



Reduce emissions toward 2050

Operatørkonferansen 2023

**Jez Averty**SVP Exploration and Production Norway.
Equinor ASA

2030: 50% reduction 2040: 70% reduction 2050: Close to

zero



the energy transition





On a journey to **net zero** emissions



Optimizing our oil and gas portfolio



Accelerating growth in **renewables** 



Pioneering low carbon solutions





Norway Energy Hub – An industrial plan for Norway

3.9

million boe/d Oil & gas production

in 2035



GW Offshore wind in 2035



million tons/year



Hydrogen

equinor •

in 2030

Maintain value creation from oil and gas

Industrialise offshore wind

Commercialise transportation and storage of CO<sub>2</sub>

Net zero by 2050

Scale up hydrogen production



Profitable, low-emissions, oil and gas for decades to come.

- What does it take?

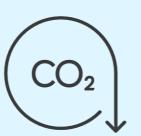




~250



100-150



50



6



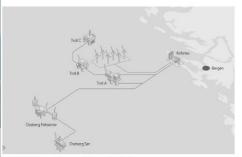
Profitable tie-backs



# It's not going to be easy...

### Havvindparken Trollvind skrinlegges

I april ble havvindparken Trollvind utsatt. Nå er hele prosjektet utsatt igjen.



SKRINLEGGES: Dette prosiektet, som ble lansert i fjor, blir nå utsatt

#### Siemens Energy's shares tumble as wind turbine troubles deepen

By Sabine Wollrab, Maria Sheahan and Christoph Steitz June 23, 2023 6:01 PM GMT+2 - Updated 3 months ago



EUTERS/Wolfgang Rattay Acquire Licensing Rights (\*)



### Wisting-avgjørelse utsettes: -Beslutningen er krevende

Kostnadene stiger for Wisting-prosjektet i Barentshavet, og en beslutning om utbygging kan ifølge Equinor bli utsatt helt til 2026. SV og Bellona er fornøyde, mens Frp og Industri Energi er skuffet.





## Møter motstand fra sine egne













Norway Energy Hub – An industrial plan for Norway

3.9

million boe/d
Oil & gas production

in 2035



10

GW Offshore wind in 2035



40



2

GW

Hydrogen

equinor •

in 2030

Maintain value creation from oil and gas

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Commercialise transportation and storage of  ${\rm CO}_2$ 

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Scale up hydrogen production

Op

15 November 202