

COMPANY REGISTRATION NUMBER: SC401019  
CHARITY REGISTRATION NUMBER: SC043587

**Kyle of Sutherland Development Trust**  
**Company Limited by Guarantee**  
**Financial Statements**  
**30 June 2023**

**RITSONS**  
Chartered Accountants & Statutory Auditor  
Forbes House  
36 Huntly Street  
Inverness  
IV3 5PR

# Kyle of Sutherland Development Trust

Company Limited by Guarantee

Financial Statements

Year ended 30 June 2023

	<b>Page</b>
Trustees' annual report (incorporating the director's report)	1
Independent auditor's report to the members	16
Statement of financial activities (including income and expenditure account)	21
Statement of financial position	22
Statement of cash flows	23
Notes to the financial statements	24
<b>The following pages do not form part of the financial statements</b>	
Detailed statement of financial activities	40

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report)

Year ended 30 June 2023

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 30 June 2023.

#### Chair's report

Welcome to the annual report for the Kyle of Sutherland Development Trust (KoSDT); and it's certainly been yet another year full of challenges and successes.

The Trust are confident that the sale of Falls of Shin will be completed in the coming months. Unfortunately, the impact of the pandemic led to the restaurant losing its operator and despite two thorough procurement exercises the Trust was unable to find another operator that was able to take on the site, leading to a prolonged period of closure. This has been a painful time for the Trust and the wider community, but we are hopeful that a new private operator will be able to get the site up and running and providing long-term community wealth.

The sale of such a significant asset will give a real opportunity for the KoSDT Board and Management to review the Trust's operations and plan our strategic direction for the next five years and beyond. This will be crucial due to the pressure facing public finances and the threats to the future sustainability of our remote rural communities. The biggest threats are without doubt depopulation, especially the loss of economically active residents, and climate change. To plan for a sustainable future, we must ensure that our long-term planning puts people, place, and the environment at its core.

If we want to reverse long-term depopulation, especially of younger residents, and deliver sustainable repopulation, then we have to properly invest in the future of our communities. We have to work together to plan and deliver strategic, structural and long-term interventions to our critical and foundational infrastructure to stop depopulation and actively create the circumstances that allow us to repopulate our communities with economically active people.

The Trust will continue to tackle social issues that stem from financial insecurity and the poor service provision that is common in remote rural areas. These will include developing or enhancing projects that tackle issues such as isolation, food and fuel poverty, health and wellbeing etc. However, continuing to apply economic sticking plasters to cover the poverty that is common in our communities will not stop the pace of depopulation. There is a need to consider alternative and ambitious approaches for the long term as a way of building sustainable and more resilient rural and remote rural communities. This means delivering a strategy that will make a real impact in creating long-term and ongoing community wealth and wellbeing.

To actively tackle depopulation and create sustainable communities our focus will increasingly shift to working with partners to deliver more local attainable homes and better long-term career opportunities. To support this there will need to be access to improved transport links, superfast digital connectivity, and affordable childcare provision. This will need to be a priority to ensure that our communities remain sustainable and viable well into the future.

KoSDT has a good history of fundraising and securing investments into our communities. In recent times the projects that we deliver have become more focussed on community support than large and expensive capital projects. Despite this, since January 2019, KoSDT have secured significant investments to continue to deliver our existing projects as well as develop new ones. The following represents the investments that KoSDT has secured for both ourselves, and other community groups across Sutherland, over the past five years.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Chair's report *(continued)*

Five-year funding summary:

- In the past five years KoSDT have made 134 funding bids on behalf of ourselves and other community organisations across Sutherland, 108 of these applications have been successful.
- This has resulted in a significant level of investment benefitting the remote rural communities of Sutherland.
- This funding has allowed the distribution of over £300,000 of direct support to residents in Sutherland facing financial hardship.

The bulk of these investments would not have come to our area if it weren't for having an anchor organisation such as KoSDT working with and for our community.

As stated earlier, the pressure on public finances will lead to it being much more challenging to secure public investments into the Kyle of Sutherland in the future. Therefore, partnership working with local organisations as well as those across Sutherland, Highland and Scotland will become even more crucial. Despite the challenges we are confident that we can continue to deliver community support, environmental sustainability, and economic development to our residents in the coming years.

I feel that it is essential that we, as a community, recognise the substantial efforts that have been contributed by the Trust's staff, dedicated volunteers, and voluntary board of directors. Without the dedication, hard work, tenacity and integrity of these people, the Trust would amount to very little. We should all be grateful to them. Long may that continue.

Pete Campbell  
Chairman





# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Reference and administrative details

**Registered charity name** Kyle of Sutherland Development Trust

**Charity registration number** SC043587

**Company registration number** SC401019

**Principal office and registered office** The Barn  
Drovers Square  
Ardgay  
Sutherland  
IV24 3AL

**The trustees** P C Campbell  
J A Knight (Resigned 30 October 2023)  
A J Wright  
Prof. N P Simco  
P R Monahan (Resigned 27 April 2023)  
M A R Munro (Resigned 20 June 2023)  
S M Sanmartin

**Key management personnel** D G Watson and K Raven

**Company secretary** D G Watson

**Auditor** Ritsons  
Chartered Accountants & Statutory Auditor  
Forbes House  
36 Huntly Street  
Inverness  
IV3 5PR

**Bankers** Bank of Scotland  
PO Box 1000  
BX2 1LB

**Solicitors** Macleod & MacCallum  
28 Queensgate  
Inverness  
IV1 1DJ

#### Structure, governance and management

Kyle of Sutherland Development Trust is a charitable company, limited by guarantee, which was incorporated on 6 June 2011. The company was established under its Articles of Association which established the objects and powers of the company together with its principles of governance. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

The company was recognised as a charity with effect from 23 November 2012.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Structure, governance and management *(continued)*

##### Trustees

The names of the persons who served as trustees during the year and up to the date of this report are listed in this report. The Articles of Association allow for a maximum of eight trustees and a minimum of five, of which the majority must be members. Ardgay and District and Creich Community Councils can each nominate a trustee. A maximum of five trustees are nominated from the membership and a maximum of 3 can be co-opted. The charity is administered by the board of trustees who meet on a quarterly basis. Day to day running of the charity is carried out by paid staff. Trustees are not remunerated for their work.

There are policies and procedures in place for new trustees to review and the Trust manager carries out an induction with new trustees.

Since 30 October 2023 the charity has been operating below the minimum number of trustees but within the quorum of four. Towards the end of 2023 the community councils in the area were dissolved and as yet no new community councils have been formed. The trustees are actively looking for new trustees and expect one new trustee to be appointed at the next board meeting.

##### Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

##### Objectives and activities

The purpose of the charity is to advance the citizenship or community development to include rural and urban regeneration and the promotion of civic responsibility, volunteering, the voluntary sector or the effectiveness or efficiency of charities in the Kyle of Sutherland.

##### Achievements and performance

##### An Overview of the Year

##### KoSDT Assets:

##### **Ardgay Regeneration Project: The Barn Business Centre and Drovers Square**

The building hosts the KoSDT office and 4 other businesses who between them employ 9 people.

The Community Bothy remains very busy and the Community Polytunnel has come on considerably this past year as a result of having an employed team of gardeners who work with our dedicated group of volunteers. The outdoor education space that we erected on the land behind the polytunnel, adjacent to Ardgay hall, has been busy with visits from several community groups and our local schoolchildren.

Business Gateway have now vacated the office in Ardgay as a result of a change in their delivery. Although we rent desk space to several small local businesses it is unlikely that we will achieve the same amount of income as we previously did due to a drop in demand for desks as more people work from home. The increased cost of energy means that we will have to assess the long-term cost/income model to ensure a sustainable business model for the future of The Barn.

##### **Electric Vehicle Charging Points**

The Electrical Charge Points have had to be brought into line with current electricity costs. The charge points cost The Trust £2.5k last year by subsidising the very low rate being charged. This would further increase in the current financial year as the contract expired in February and unit prices increased from 17.19p per unit to 58.15p. It was agreed The Trust would increase our charges, from 26p per unit to 62p to cover all costs. If electricity charges decrease, we will adjust accordingly.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### **Achievements and performance** *(continued)*

##### **Bonar Bridge Post Office & Assynt House**

The Post Office still remains a community owned stand-alone service that includes a retail and working space, and the Royal Mail sorting office. The Post Office is running well since the major refurbishment two years ago. Heaven Bikes has re-established the bike shop in Bonar Bridge Post Office after moving it to Dornoch in 2021.

The attached social housing unit is owned by KoSDT and managed by Highland Housing Alliance. We have retained the same tenant since December 2019.

We have now secured funding to turn the garden at Assynt into a community Kitchen Garden with raised beds and a polytunnel, the work will begin shortly.

##### **Falls of Shin**

After all potential options to retain Falls of Shin in Community Ownership were exhausted our main funder, The National Lottery Community Fund agreed to allow the property to be sold on the open market, this was signed off in May this year and it was marketed for sale in June. KoSDT will fulfil all outstanding grant obligations to our public funding partners who supported the redevelopment of the site through the proceeds of sale. We thank them for their support to the community.

##### **Superfast Broadband**

KoSDT, with support from the SSE Beatrice Fund, made a significant investment in equipment that allowed Highland Wireless Ltd (HW) to roll out superfast broadband in the area. This project is one of the most significant and beneficial projects undertaken by KoSDT. The superfast service to our most remote rural areas will create the basis for people to live and work in the area without suffering from digital disadvantage. HW have over 140 premises in the area signed up to receive their service. The service has now reached capacity in some areas.

However, Highland Wireless (now part of Lothian Broadband) have funding to deliver fibre to the premises of the majority of properties in the area over the next 12 months. Work has begun, and this should create a much more robust and faster service for our communities. KoSDT are very proud to have played a role in the start-up of Highland Wireless by a young local entrepreneur.

##### **South Bonar Public Toilets & Site**

A planning application to develop the site for overnight motorhome parking was approved by THC North Planning Committee. However, there was an objection from SEPA on the grounds of risk to life due to flooding and the application was referred to Scottish Government Ministers for their consideration. The application was subsequently rejected due to the SEPA objection and as a result KoSDT will not be pursuing an asset transfer for the site as it would not be viable without income from overnight stays.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Achievements and performance *(continued)*

##### KoSDT Projects

**Kyle FEEDS (Food, Exercise, and the Environment. Delivering Sustainability)** In March KoSDT were successful in our bid to the Scottish Governments Investing in Communities Fund (ICF) which will provide £325k of funding over three years to develop and evolve our existing KALM project. The new project is called Kyle FEEDS and it will continue to deliver the Community Food Larder and Community Food Stop Cafe, enhance our community growing capacity beyond our Community Polytunnel by developing a Community Kitchen Garden on the land adjacent to Bonar Bridge Post Office (including training and education in home growing), and to continue to deliver and develop our Keep Active Together (KAT) exercise programme which has been running since 2015.

The funding has secured the Kyle FEEDS team for three years as well creating some new community gardener posts to develop future local food security and to help with the transition to Net Zero. The community gardeners are employed not just to develop the KoSDT projects but also to increase home growing capacity and to help other community organisations with their food growing projects. We will also return to direct delivery of KAT activities. During the pandemic we moved to a model of delivering activities through external providers, but this did not provide best value for money and therefore a return to delivery though KoSDT staff will ensure that we increase support to our most vulnerable residents, in line with our funding conditions. We will also facilitate additional activities such as local walks and badminton through support from qualified community volunteers.

The Investing in Communities Fund is the Scottish Governments flagship community support fund and KoSDT were one of only six successful applicants in the Highland Council area, and the only successful organisation in Sutherland. This is a huge achievement, and the team did a great job pulling such a strong application together. It demonstrates the value of our track record for delivery and good governance, our reputation for strategic partnership working, and our understanding of both community needs and Scottish Government targets.

**Halloween Baking Kits** - In October the team made a successful application to The Council's Food + Grant Scheme which allowed us to purchase 82 baking kits for all children in our three local Primary Schools for the October school holiday period. Each kit had a value of £45 and the contents included cookie, cake and bread mixes, a baking book, boxed baking kit, loaf tin and Halloween themed cake toppers, cookie cutters and cake trays. The feedback we received from parents was excellent, with many of them sending their children's "creations" to us which we then posted on our social media.

**Local Food Vouchers** - The longevity of the cost of living crisis, on the back of Covid-19, has increased the amount of support we give to our residents significantly. As a result, we feel we need to change things slightly to widen choice, reduce dependence on the Community Food Larder, and ensure that our local shops, which are crucial to the long-term sustainability of our communities, are also supported. Therefore, as a result of receiving funding from DTAS and the Corra Foundation, we are now distributing vouchers to our Larder clients for use in our two local shops, The Kyle Bakery and Ardgay Stores. Each shop has so far received £3,500. This will allow our clients increased dignity by giving them choice to purchase what they wish whilst also supporting two important local businesses. The vouchers will exclude the purchase of alcohol, tobacco, or gambling.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### **Achievements and performance** *(continued)*

**Local Venison Project** - KoSDT have been working with our local game dealers, Ardgay Game, and National charity, The Country Food Trust (CFT), on an initiative that allows locally sourced wild venison, donated by Ardgay Game, to be used to help with food poverty across Sutherland. We have worked together to manufacture and distribute thousands of nutritious, protein rich, low-fat, venison based meals to food larders, charities and organisations that support individuals and families across Sutherland. It is hoped that this partnership represents a significant step towards alleviating food insecurity and promoting healthy eating in the area.

Ardgay Game have played a crucial role by making a generous donation of over 300kg of locally sourced, minced venison to CFT. This donation has produced over 3,000 pouches of Wild Venison Bolognese which will help to address local food poverty and ensure that those facing nutritional deficiencies have access to wholesome and nourishing meals.

As a partner in the SCP, KoSDT coordinated distribution of the meals to charities across Sutherland as well as distributing them through the Community Food Bothy in Ardgay. The meals have been distributed to organisations in Assynt, Brora, Dornoch, Golspie, Helmsdale, Lairg and Tongue.

#### **Green Health and Natural Assets (GHANA)**

In October 2022 the Trust secured funding from the Robertson Trust for three years to develop and deliver projects that benefit mental health, wellbeing, and inclusion by using our natural assets. The project will align with Kyle FEEDS objectives.

The first aspect to be delivered is the excellent **Sutherland Girls on Boards**. This project has been expanded to deliver more paddle boarding opportunities for young women as well as developing strands to engage with other demographics, especially using our natural marine assets. In 2023 Girls on Boards delivered to more participants than in 2021 and 2022 combined. During the season, as well as delivering sessions, the project supported three females to become fully qualified paddleboard instructors, whilst developing and building upon their hours of coaching leading to career advancement and supported a young volunteer to help deliver sessions contributing to a Saltire Award.

The GHANA project will also look to develop and deliver outdoor learning and education, especially using our existing community woodlands and forest walks. The Trust is coordinating a partnership project with **Gearchoille Community Woods**, to deliver intergenerational events in the woodland.

The green health aspects are delivered alongside our established financial hardship support schemes, such as the **Helping Hands Home Energy Support** project, with new strands developed specifically to support those under 25 as a result of significant funding from the Westminster Trust. As part of this funding, in the last six months, KoSDT have delivered over £10,000 worth of food vouchers across Sutherland and worked in partnership with the Fuel Bank Foundation to distribute prepayment key meter vouchers.



# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

#### Year ended 30 June 2023

#### Achievements and performance *(continued)*

##### Christmas support

Christmas can be a very challenging time for many people facing Hardship in our communities, especially with the soaring cost of food and energy. Therefore, KoSDT staff work particularly hard at this time of year to try and ensure that everyone is able to enjoy the festive period. For Christmas 2022 we delivered the following activities:

- We held two **Christmas Food Larders**, providing enough food to cook a Christmas dinner. Those who couldn't make it along to the Larder received a Christmas Food Hamper. 163 people, including 32 children, were supported by the Christmas Larders.
- The Community Food Stop Cafe annual three course **Christmas Lunch** took place in Bonar Bridge Hall on Monday 19th December.
- KoSDT secured funding to put together 49 home **Winter Warmth Kits** distributed via the Helping Hands Fund. Each kit included a blanket, hot water bottle, flask and socks.
- KoSDT purchased, and co-ordinated, the distribution of **Christmas Eve Boxes**, provided by Abernecessities, for nearly 60 less fortunate children across Sutherland.
- KoSDT once again worked closely with MFR Cash for Kids to co-ordinate local applications and distribution of presents for their **Mission Christmas Appeal**.
- KoSDT staff also distributed **£18,000 worth of Food Vouchers** to young people and families across Sutherland in the week before Christmas. This support, secured from the Westminster Foundation, helped 180 young people, in 90 families, by providing food vouchers from Asda, Tesco or a local shop of the recipients' choice.

##### Kyle of Sutherland Community Resilience Plan

The Kyle of Sutherland Community Resilience Plan was developed by KoSDT, in partnership with the community, in 2021 and has continued to evolve through support from KoSDT staff. The plan has received amazing feedback and is nationally recognised as an example of good practice. The plan is featured in the Kyle Chronicle, which is delivered to every household in the area, every three months. The feature includes a map of key safe locations and information on local flooding, snow and wildfires etc which all members of the community will be encouraged to keep near to hand.

Thanks to support from the SSE Beatrice Fund, KoSDT secured funding to install new public access defibrillators at Croick Phone Box, BBPO, Invershin Hall, Spinningdale, and Falls of Shin. Additionally, generator switchovers have now been installed in Ardgay, Invershin, Culrain and Rosehall Halls. Having generator switchovers will allow the facilities to continue to operate in the event of an emergency, creating 'safe havens' across our community. Mobile defibrillators have also been purchased and as a result of working in partnership with the Kyle of Sutherland Fisheries Trust these are carried by local ghillies.

In October 2022, KoSDT staff facilitated free CPR and Defibrillator training from St John Scotland. An amazing 55 folk took part in the training. KoSDT hope to deliver training every year to have as many people as possible trained in the case of an emergency situation. KoSDT are keen to build up a pool of Kyle of Sutherland based volunteers who can help deliver simple and easy Defibrillator and CPR training to other people across the community.

In November KoSDT staff, volunteers and SEN Transmission provided a trial of the new Generator Switchover recently installed as part of the Kyle of Sutherland Resilience Plan at Ardgay Hall (one of four of the switchovers in the Kyle of Sutherland area) by bringing a generator onto site to test the system. KoSDT also hosted the first annual Community Resilience Day in Rosehall in March.

The Kyle of Sutherland Community Resilience group identified the need for Mental Health awareness and training sessions within in the area. As a result, KoSDT will be facilitating sessions with Mikeysline later in the year.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Achievements and performance *(continued)*

##### **Sutherland Community Planning Partnership Support**

KoS DT have been employing staff to support community planning across Sutherland since 2017. The Trust currently employs two staff who support the priorities of the Sutherland Community Partnership (SCP) and help to deliver the action plans developed by SCP working groups (Homes, Transport, Fuel Poverty, Food Poverty, Employability, Mental Health & Wellbeing etc).

The SCP brings together public agencies, third sector organisations and other key community groups to work collaboratively with the people of Sutherland to deliver better outcomes. The underlying priorities are: Inequalities, Repopulation, Climate Change and Net Zero, Mental Health and Emotional Wellbeing, Disabilities and Community Learning and Development (CLD).

There has been a significant amount of work delivered on food poverty, local growing, and fuel poverty in the past few years. The team are currently supporting the SCP to deliver significant projects to increase Housing and Transport opportunities across Sutherland.

In June a trip to Wester Ross was organised to look at housing developments in Invercarron, Sheildaig, and Gairloch delivered by the Communities Housing Trust. An Action Plan to develop opportunities to increase affordable, available and attainable housing across Sutherland is now being developed. The team are also currently leading a consultation into transport provision across Sutherland.

An officer from the team has been delivering employability support to High School pupils at Dornoch Academy and Golspie High School, through the Developing Young Workforce programme. An increasing focus of the team will be on local place planning and spatial planning for settlements and communities across Sutherland.

They have also made a particular difference to the visibility of the SCP through increasing the on-line and social media presence of activities across Sutherland.

##### **Support for Lairg**

Since October 2019 Lairg and District Community Initiatives (LDCI) have contracted with KoS DT to provide a Community Development Officer service. The contract between LDCI and KoS DT for officer support has been extended until the end of December 2023 and if funding is secured this arrangement will be extended on an annual basis, subject to need. The support from KoS DT to LDCI also includes advice and guidance from the KoS DT Manager and the wider team to LDCI Board members to advise on how to develop infrastructure projects such as the Ferry Croft Playpark. It is hoped that the closer working relationship between the two Trusts will continue to deliver positive outcomes for the communities of Ardgay, Creich, and Lairg over the next few years.

##### **Work on Community Shared Ownership of Renewable Energy Developments**

KoS DT, in partnership with Local Energy Scotland, are investigating the opportunities that may arise from shared community ownership of local onshore windfarm developments. KoS DT are currently leading negotiations (on behalf of the communities of Lairg, Ardgay & District, Creich, Durness, Kinlochbervie, and Scourie) with a developer to look at the opportunities for shared community ownership of a development on Sallachy Estate. An MOU with a commitment to explore community shared ownership with the developer was signed in 2021. The project was granted planning permission in April 2022. However, it currently only has a connection date in 2028.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Achievements and performance *(continued)*

##### Staffing

At 30 June 2023 KoSDT currently employ 15 staff (9 FTE's), all working out of our office in Ardgay. This generates more than £20k of wages into the local economy each month.

<b>Position</b>	<b>Funded to</b>
Trust Manager	Dec 24
Office Manager (P/T) 3 days	Unsupported
Admin Manager (P/T)	Dec 24
Office Assistant (P/T) 1 day	Unsupported
GHANA Project Manager	Nov 25
Dev Officer (P/T) 3 days	Jan 24
Kyle FEEDS Manager	Mar 26
Kyle FEEDS Officer (P/T) 2 days	Mar 26
Kyle FEEDS Officer (P/T) 2 days	Mar 26
Community Gardener 3 days	Mar 26
Gardener/Maintenance 2 days	Mar 26
SACC Officer (F/T)	Mar 24
SACC Officer (P/T) 3 days	Mar 24
SACC Admin (P/T) 2 days	Mar 24
Maintenance (P/T) 2 days	Unsupported
Cleaner (P/T) 6 hours per week	Unsupported

As a result of inflation and the cost of living crisis the Trust took the decision to increase the salaries of the current project officer posts that support the SACC project and the LDCI project officer. The staff for the Kyle FEEDS and GHANA projects also received an increase as funding has been secured on that basis. KoSDT are a real living wage accredited employer and will continue to follow a policy of paying a minimum of £0.50 per hour above the real living wage (£12) level for all staff.



# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Achievements and performance *(continued)*

##### External Funding

In the accounting year 2022/23 KoSDT was successful in securing the following external funding: Depending on the terms of the grants this funding will be recorded in the accounts or in future accounts.

<b>Fund</b>	<b>Project/Purpose</b>	<b>Amount</b>
SG Investing in Communities fund	Kyle FEEDS – 3 yrs	<b>£324,937</b>
DTAS - Pockets and Prospects	Home growing garden packs	<b>£13,827</b>
MFR Cash for Kids	Support for children in poverty	<b>£10,000</b>
Robertson Trust	Green Health and Natural Assets – 3 years	<b>£66,000</b>
MFR Cash for Kids	Support for children in poverty	<b>£12,000</b>
TNLCF	Support for FoS Costs	<b>£20,000</b>
<b>Creich CC – CNC</b>	FoS temporary toilets	<b>£1,480</b>
THC – Visitor Management Fund	FoS temporary toilets	<b>£1,000</b>
THC – Food Plus Grant Scheme	Baking Kits for children	<b>£3,799</b>
Police Community Planning Fund	Community Rugby	<b>£4,220</b>
Westminster Foundation	Christmas Eve boxes	<b>£1,500</b>
THC Ward Discretionary Fund	Community Rugby	<b>£5,518</b>
In Kind Direct	Community Gateways Fund	<b>£150</b>
THC Cost of Living Support	Winter warmth support	<b>£7,017</b>
Westminster Foundation	Emergency Funding – Cash for Kids	<b>£20,000</b>
ADWF	Emergency Food Funding	<b>£900</b>
Westminster Foundation	Food Larder	<b>£3,000</b>
Asda Foundation	Cost of Living Grant	<b>£1,934</b>
Arnold Clark Comm fund	Support for community food	<b>£2,500</b>
DTAS	Cost of Living - Community Anchor Fund	<b>£13,750</b>
HIE	Working capital	<b>£60,000</b>
THC Cost of Living Support	Winter warmth support 2	<b>£2,982</b>
HIE	DRSG - GHANA	<b>£13,500</b>
THC Ward Discretionary Fund	SCP Promotional materials	<b>£800</b>
ADWF - Hardship Fund	Local Food Vouchers	<b>£5,250</b>
Highland Cares MH & W Fund	Sutherland Girls on Boards Equipment	<b>£9,678</b>
Ardgay & District CC – BTCWF	Community Resilience Day 2023	<b>£325</b>
Creich CC – BTCWF	Community Resilience Day 2023	<b>£325</b>
Highland Green Health P'ship	Paddleboard Instructor Skills/Qualification	<b>£993</b>
THC Ward Discretionary Fund	Kyle FEEDS match funding 2023/24	<b>£1,000</b>
Ardgay & District CC – BT	Kyle FEEDS match funding 2023/24	<b>£2,000</b>
Creich CC – BTCWF	Kyle FEEDS match funding 2023/24	<b>£2,500</b>
THC/Sutherland Transport	Sutherland Transport Consultation funds	<b>£15,000</b>
Westminster Foundation	Cost of living funding	<b>£50,000</b>
THC Ward Discretionary Fund	SCP Homes sub-group – learning journey	<b>£1,000</b>
Creich CC – CNC	FoS temporary toilets	<b>£4,136</b>
Scottish Community Alliance	SCP Homes sub-group – learning journey	<b>£750</b>
<b>Totals</b>	<b>37</b>	<b>£683,771</b>

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Achievements and performance *(continued)*

##### Communications

###### **Kyle Chronicle**

The 15th issue of the Kyle Chronicle was published in June - delivered by volunteers free to every household in the Kyle of Sutherland every 3 months. This development has received tremendous feedback and is now an established part of community life.

The Magazine has greatly improved communications in the area, helping business, charities and community groups to reach the public, and helping people access useful information such as local services, events and local emergency plans. However, it is unsupported from funders and as a result KoSDT may have to consider whether continued production of the magazine is viable.

###### **KoSDT Strategic Partnership Working**

- KoSDT are a full partner in the Sutherland Community Planning Partnership and the KoSDT Manager sits on the on several of its sub-committees including the HIE Resilience Group, Homes & Infrastructure Working Group, Food Resilience Working Group, Fuel Poverty Working Group.
- The KoSDT Manager sits on the Scottish Government Social Enterprise Steering Group, which is responsible for delivering the Scottish Social Enterprise Action Plan, recently attending a strategy meeting with the Cabinet Secretary for Wellbeing Economy, Fair Work & Energy
- The KoSDT Manager sits on the Scottish Government Rural Energy Consumers Working Group, chaired by the Cabinet Secretary for Rural Affairs alongside the Minister for Energy and the Minister for Housing
- The KoSDT Manager was asked by the Scottish Government Resilient Communities team to deliver a presentation on the development and delivery of the Kyle of Sutherland Community Resilience Plan to the Scottish Resilient Communities Conference
- The KoSDT Manager was invited to be a witness at the Scottish Parliament Local Government Housing and Planning Committee inquiry into Community Planning
- The KoSDT Manager was invited to advise the Scottish Government Fuel Poverty Advisory Panel on fuel poverty in rural and remote rural areas of Scotland
- The KoSDT Manager Chairs the Far North Line Community Rail Partnership. In May he attended a Community Rail Parliamentary Reception at Holyrood hosted by the Minister for Transport
- The KoSDT Manager sits on the Venture North board. VN is the tourism destination management organisation for Caithness and Sutherland.
- The KoSDT GHANA Project Officer sits on the board of Mikeysline, a prominent Highland mental health charity.
- The KoSDT GHANA Project Officer sits on the board of Àban Adventure Learning Community, an independent Scottish charity and social enterprise catering to young people and families.
- The KoSDT Manager has been invited by Highland Council to give a presentation on Community Planning in Sutherland to all Highland Councillors later this year
- KoSDT and the Highland Council's Sutherland Housing Services team won the Partnership Award at The Highland Council 2023 Staff Recognition Awards
- KoSDT, and the Community Food Stop Café, were featured on the BBC television programme 'Landward' in April

###### **Membership & AGM**

Membership has remained consistently above 200 members of the community. The first AGM since the onset of COVID was held in August.

# Kyle of Sutherland Development Trust

Company Limited by Guarantee

## Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

### Supporters:

KoSDT would like to thank:

- The Scottish Government
- The Highland Council
- Highland and Islands Enterprise
- All of the Sutherland Community Planning partners and contributors
- Ardgay & District CC
- Creich CC
- Edderton CC
- SSE Achany Community Windfarm Fund
- EON Rosehall Community Windfarm Fund
- Foundation Scotland
- Development Trusts Association Scotland
- SSE Beatrice Fund
- MFR Cash for Kids
- The National Lottery Community Fund
- SCVO
- Arnold Clark Community Fund
- Asda Foundation
- Nourish Scotland
- North Highland Initiative
- Westminster Foundation
- Anne Duchess of Westminster's Fund
- HTSI
- The Robertson Trust
- Corra Foundation
- Local Energy Scotland
- Peoples Postcode Lottery
- Highland Third Sector Interface
- Nourish Scotland
- Scottish Community Alliance
- Highlands & Islands Climate Hub

### Financial review

The charity generated a deficit for the year of £27,903 (2022 - £673,445). This is after a non-cash depreciation charge of £72,575 (2022 - £77,019) and an impairment loss of £7,046 (2022 - £567,954).

Total unrestricted funds at the year end amount to £75,613 (2022 - £48,274). The charity also holds restricted funds at the year end amounting to £1,475,650 (2022 - £1,530,892). Restricted funds comprise funds advanced for a specific purpose.

The impairment loss of £7,046 (2022 - £567,954) relates to the Falls of Shin building and land which the charity received grant funding to rebuild in earlier years. The cost in the accounts was in excess of the property value and therefore an impairment was required.

It is the policy of the charity that free reserves, which are those unrestricted funds not invested in fixed assets, designated for specific purposes or otherwise committed, should be maintained at a level equivalent to three months expenditure. As mentioned above, due to additional costs in relation to the empty Falls of Shin property, our unrestricted reserves have fallen below our desired levels.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2023

#### Plans for future periods

As mentioned in the Chair's Report, the Trust will continue to tackle social issues that stem from poverty and the poor service provision that is common in remote rural areas. These will include developing or enhancing projects that tackle issues such as isolation, food and fuel poverty, health and wellbeing etc.

#### Events after the end of the reporting period

Post year end the trustees accepted an offer of £410,000 on the Falls of Shin Visitor Centre and car park. The sale concluded on 15 December 2023.

#### Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

# Kyle of Sutherland Development Trust

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

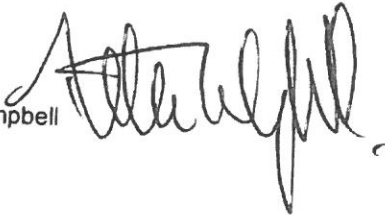
Year ended 30 June 2023

## Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 28/3/24 and signed on behalf of the board of trustees by:

P C Campbell  
Trustee



# **Kyle of Sutherland Development Trust**

## **Company Limited by Guarantee**

### **Independent Auditor's Report to the Members of Kyle of Sutherland Development Trust**

**Year ended 30 June 2023**

#### **Opinion**

We have audited the financial statements of Kyle of Sutherland Development Trust (the 'charity') for the year ended 30 June 2023 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 June 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 25 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Independent Auditor's Report to the Members of Kyle of Sutherland Development Trust *(continued)*

Year ended 30 June 2023

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.



# **Kyle of Sutherland Development Trust**

## **Company Limited by Guarantee**

### **Independent Auditor's Report to the Members of Kyle of Sutherland Development Trust (continued)**

**Year ended 30 June 2023**

#### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the audit planning process, the engagement partner and the engagement team obtained an understanding and discussed the legal and regulatory frameworks that are applicable, focusing on those laws and regulations that had a direct effect on the financial statements or that had a fundamental effect on the operations of the company. The key laws and regulations we considered in this context included Companies Act 2006, Financial Report Standard 102 (FRS 102), Charities SORP (FRS102), GDPR, employment and tax laws and health and safety legislation.

The Responsible Individual (RI) and the engagement team discussed non-compliance with laws and regulations at the audit team planning meeting. The RI made enquiries of management regarding their assessment of the likelihood of fraud or error or non-compliance with laws and regulations which could lead to material misstatements in the financial statements and whether they were aware of any instances of fraud or non-compliance. The RI was satisfied that the engagement team had the appropriate competence and capabilities to identify or recognise non-compliance with laws and regulations during the audit.



# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Independent Auditor's Report to the Members of Kyle of Sutherland Development Trust *(continued)*

Year ended 30 June 2023

The engagement team also enquired of management as part of the audit, including obtaining and reviewing supporting documentation and reading minutes of meetings of those charged with governance. The engagement team did not identify any key audit matters relating to irregularities, including fraud.

Part of the engagement team's assessment of non-compliance with laws and regulations included a review of the risk of management override of controls. This was carried out by reviewing journals posted to the financial records, reviewing large and unusual transactions, cut off and undisclosed relate party transactions and reviewing accounting estimates identify any material misstatement which may be due to fraud.

The audit team also considered whether there could be fraudulent revenue recognition. This was carried out by reviewing the revenue recognition policies, testing of material revenue streams and testing cut off at the year end date.

The disclosures in the financial statements were reviewed and tested to supporting documentation to assess compliance with applicable laws and regulations. A Disclosure Check was carried out to confirm that the financial statements comply with current accounting requirements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

# **Kyle of Sutherland Development Trust**

**Company Limited by Guarantee**

## **Independent Auditor's Report to the Members of Kyle of Sutherland Development Trust *(continued)***

**Year ended 30 June 2023**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### **Use of our report**

This report is made solely to the charity's members, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Gemma Palombo MA (Hons), CA (Senior Statutory Auditor)

For and on behalf of  
Ritsons  
Chartered Accountants & Statutory Auditor  
Forbes House  
36 Huntly Street  
Inverness  
IV3 5PR

The firm is eligible for appointment as auditor in terms of section 1212 of the Companies Act 2006.

# Kyle of Sutherland Development Trust

Company Limited by Guarantee

## Statement of Financial Activities (including income and expenditure account)

Year ended 30 June 2023

	Note	Unrestricted funds £	2023 Restricted funds £	Total funds £	2022 Total funds £
<b>Income and endowments</b>					
Donations and legacies	5	330	5,314	5,644	2,360
Charitable activities	6	158,201	378,093	536,294	642,684
Investment income	7	256	–	256	10
<b>Total income</b>		<u>158,787</u>	<u>383,407</u>	<u>542,194</u>	<u>645,054</u>
<b>Expenditure</b>					
Expenditure on charitable activities	8,9	(130,440)	(439,657)	(570,097)	(1,318,499)
<b>Total expenditure</b>		<u>(130,440)</u>	<u>(439,657)</u>	<u>(570,097)</u>	<u>(1,318,499)</u>
<b>Net expenditure</b>		<u>28,347</u>	<u>(56,250)</u>	<u>(27,903)</u>	<u>(673,445)</u>
Transfers between funds		(1,008)	1,008	–	–
<b>Net movement in funds</b>		<u>27,339</u>	<u>(55,242)</u>	<u>(27,903)</u>	<u>(673,445)</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		48,274	1,530,892	1,579,166	2,252,611
<b>Total funds carried forward</b>		<u>75,613</u>	<u>1,475,650</u>	<u>1,551,263</u>	<u>1,579,166</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 24 to 38 form part of these financial statements.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Statement of Financial Position

30 June 2023

	Note	2023		2022	
		£	£	£	£
<b>Fixed assets</b>					
Tangible fixed assets	15		1,415,784		1,520,964
<b>Current assets</b>					
Debtors	16	44,878		30,394	
Cash at bank and in hand		133,524		59,756	
		<u>178,402</u>		<u>90,150</u>	
<b>Creditors: amounts falling due within one year</b>	17	<u>(42,923)</u>		<u>(31,948)</u>	
<b>Net current assets</b>			<u>135,479</u>		<u>58,202</u>
<b>Total assets less current liabilities</b>			<u>1,551,263</u>		<u>1,579,166</u>
<b>Net assets</b>			<u>1,551,263</u>		<u>1,579,166</u>
<b>Funds of the charity</b>					
Restricted funds			1,475,650		1,530,892
Unrestricted funds			75,613		48,274
<b>Total charity funds</b>	20		<u>1,551,263</u>		<u>1,579,166</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on ~~22/3/23~~, and are signed on behalf of the board by:

P C Campbell  
Trustee



The notes on pages 24 to 38 form part of these financial statements.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Statement of Cash Flows

Year ended 30 June 2023

	2023	2022
	£	£
<b>Cash flows from operating activities</b>		
Net expenditure	(27,903)	(673,445)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	72,575	77,019
Impairment of tangible fixed assets	7,046	567,954
Loss on disposal of fixed assets	26,753	-
Other interest receivable and similar income	(256)	(10)
Accrued expenses	3,295	2,238
<i>Changes in:</i>		
Trade and other debtors	(14,484)	(15,088)
Trade and other creditors	7,680	10,400
Cash generated from operations	74,706	(51,732)
Interest received	256	10
Net cash from/(used in) operating activities	<u>74,962</u>	<u>(51,722)</u>
<b>Cash flows from investing activities</b>		
Purchase of tangible assets	(1,194)	(28,493)
Net cash from/(used in) investing activities	<u>(1,194)</u>	<u>(28,493)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>	73,768	(80,215)
<b>Cash and cash equivalents at beginning of year</b>	59,756	139,971
<b>Cash and cash equivalents at end of year</b>	<u>133,524</u>	<u>59,756</u>

The notes on pages 24 to 38 form part of these financial statements.

# **Kyle of Sutherland Development Trust**

## **Company Limited by Guarantee**

### **Notes to the Financial Statements**

**Year ended 30 June 2023**

#### **1. General information**

The charity is a public benefit entity and a private company limited by guarantee, registered in Scotland and a registered charity in Scotland. The address of the registered office is The Barn, Drovers Square, Ardgay, Sutherland, IV24 3AL.

#### **2. Statement of compliance**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

#### **3. Accounting policies**

##### **Basis of preparation**

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

##### **Going concern**

The directors have reviewed the cashflows and funding and on this basis determined there are no material uncertainties about the charity's ability to continue.

##### **Judgements and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

##### **Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 3. Accounting policies *(continued)*

##### Income

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted. This income is recorded net of VAT, where VAT has been charged.

##### Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

##### Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 3. Accounting policies *(continued)*

##### Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

##### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	-	2% straight line
Fixtures and fittings	-	10% straight line
Equipment	-	20% reducing balance

##### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.



# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 3. Accounting policies *(continued)*

##### Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments, which includes debtors, bank and cash balances and creditors, are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

##### Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

#### 4. Limited by guarantee

Kyle of Sutherland Development Trust is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £1 to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 June 2023

#### 5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
<b>Donations</b>			
Donations	330	5,314	5,644

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
<b>Donations</b>			
Donations	940	1,420	2,360

#### 6. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Grant income	98,270	360,108	458,378
Rental income	25,468	–	25,468
Business services	25,976	17,985	43,961
Other income	8,487	–	8,487
	<u>158,201</u>	<u>378,093</u>	<u>536,294</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Grant income	5,743	577,171	582,914
Rental income	20,390	–	20,390
Business services	33,500	–	33,500
Other income	5,880	–	5,880
	<u>65,513</u>	<u>577,171</u>	<u>642,684</u>

#### 7. Investment income

	Unrestricted Funds £	Total Funds 2023 £	Unrestricted Funds £	Total Funds 2022 £
Bank interest receivable	256	256	10	10

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 8. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
General	123,440	439,657	563,097
Support costs	7,000	–	7,000
	<u>130,440</u>	<u>439,657</u>	<u>570,097</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
General	96,554	1,211,937	1,308,491
Support costs	10,008	–	10,008
	<u>106,562</u>	<u>1,211,937</u>	<u>1,318,499</u>

#### 9. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total funds 2023 £	Total fund 2022 £
General	494,194	68,903	–	563,097	1,308,491
Governance costs	–	–	7,000	7,000	10,008
	<u>494,194</u>	<u>68,903</u>	<u>7,000</u>	<u>570,097</u>	<u>1,318,499</u>

Funding was received in the year from MFR Cash for Kids and Westminster and in line with the funding terms, small grants were awarded to individuals within the charity's local area. Further details can be found in the trustees report.

#### 10. Net expenditure

Net expenditure is stated after charging/(crediting):

	2023 £	2022 £
Depreciation of tangible fixed assets	72,575	77,019
Impairment of tangible fixed assets recognised in:		
Expenditure on charitable activities	7,046	567,954
Operating lease rentals	1,252	1,049
	<u>79,873</u>	<u>646,032</u>

An impairment of £7,046 (2022 - £567,954) has been recognised on the Falls of Shin property based on the sales price obtained post year end (2022 - based on a professional valuation obtained).

#### 11. Auditors remuneration

	2022 £	2021 £
Fees payable for the audit of the financial statements	5,500	5,000
Fees payable for accountancy services	1,500	1,500
	<u>7,000</u>	<u>6,500</u>

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 June 2023

#### 12. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2023	2022
	£	£
Wages and salaries	213,379	228,575
Employer national insurance	10,028	10,908
Employer contributions to pension plans	5,027	5,707
	<u>228,434</u>	<u>245,190</u>

The average head count of employees during the year was 14 (2022: 14).

No employee received employee benefits of more than £60,000 during the year (2022: Nil).

#### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £67,179 (2022 - £81,545).

#### 13. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

No trustee expenses have been incurred.

#### 14. Transfers between funds

£5,199 (2022 - £nil) was transferred from BCKALM in favour of unrestricted to cover costs previously recorded as unrestricted.

£13,366 (2022 - £nil) was transferred from unrestricted to Kyle Chronicle to cover the deficit of the profit. There is no further funding for this project and expenditure will be treated as unrestricted going forward.

£1,596 (2022 - £nil) was transferred from Westminster Fund - Cost of Living to unrestricted to cover the costs of administering the project.

£2,500 (2022 - £nil) was transferred from National Lottery - Cost of Living to unrestricted to cover the energy costs of The Bothy, in line with the funding terms.

£2,036 (£2022 - £nil) was transferred from Highland Council - Winter Warmth Support to cover the energy costs of The Bothy, in line with the funding terms. £nil (2022 - £20,000) was transferred from RWE Rosehall Community Fund (Ardgay) in favour of Supported posts to cover salary costs which can be covered by the RWE grant.

£nil (2022 - £33,224) was transferred from unrestricted to BMW Post Office to cover the charity's share of the cost in relation to the refurbishment.

£nil (2022 - £20,000) was transferred from RWE Rosehall Community Fund (Ardgay) in favour of Supported posts to cover salary costs which can be covered by the RWE grant.

£nil (2022 - £48,274) was transferred from various unrestricted funds to General unrestricted funds to incorporate all reserves into one fund.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 14. Transfers between funds *(continued)*

There were also a number of small transfers to either transfer small balances to unrestricted on completion of the projects or from unrestricted to restricted to clear the small deficits on restricted projects.

#### 15. Tangible fixed assets

	Land and buildings £	Fixtures and fittings £	Equipment £	Total £
<b>Cost</b>				
At 1 July 2022	2,322,971	3,609	208,664	2,535,244
Additions	–	–	1,194	1,194
Disposals	(28,292)	–	(4,764)	(33,056)
<b>At 30 June 2023</b>	<u>2,294,679</u>	<u>3,609</u>	<u>205,094</u>	<u>2,503,382</u>
<b>Depreciation</b>				
At 1 July 2022	876,732	3,149	134,399	1,014,280
Charge for the year	57,367	361	14,847	72,575
Disposals	(2,824)	–	(3,479)	(6,303)
Impairment losses	3,040	–	4,006	7,046
<b>At 30 June 2023</b>	<u>934,315</u>	<u>3,510</u>	<u>149,773</u>	<u>1,087,598</u>
<b>Carrying amount</b>				
<b>At 30 June 2023</b>	<u>1,360,364</u>	<u>99</u>	<u>55,321</u>	<u>1,415,784</u>
At 30 June 2022	<u>1,446,239</u>	<u>460</u>	<u>74,265</u>	<u>1,520,964</u>

#### 16. Debtors

	2023 £	2022 £
Trade debtors	14,044	8,449
Other debtors	30,834	21,945
	<u>44,878</u>	<u>30,394</u>

#### 17. Creditors: amounts falling due within one year

	2023 £	2022 £
Trade creditors	15,705	–
Accruals and deferred income	19,444	26,875
Social security and other taxes	5,101	2,314
Other creditors	2,673	2,759
	<u>42,923</u>	<u>31,948</u>

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 June 2023

#### 18. Deferred income

	2023 £	2022 £
At 1 July 2022	11,727	25,000
Amount released to income	(11,727)	(25,000)
Amount deferred in year	1,001	11,727
<b>At 30 June 2023</b>	<u>1,001</u>	<u>11,727</u>

Deferred income is income received during the year that relates to the following year.

#### 19. Pensions and other post retirement benefits

##### Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £5,027 (2022: £5,707).

There were pension contributions outstanding at the year end of £1,273 (2022 - £571).

#### 20. Analysis of charitable funds

##### Unrestricted funds

	At 1 July 2022 £	Income £	Expenditure £	Transfers £	At 30 June 2023 £
General funds	48,274	158,787	(130,440)	(1,008)	75,613
Office	-	-	-	-	-
FOS trading	-	-	-	-	-
Support	-	-	-	-	-
Other	-	-	-	-	-
	<u>48,274</u>	<u>158,787</u>	<u>(130,440)</u>	<u>(1,008)</u>	<u>75,613</u>

	At 1 July 2021 £	Income £	Expenditure £	Transfers £	At 30 June 2022 £
General funds	182,795	66,463	(106,562)	(94,422)	48,274
Office	(44,813)	-	-	44,813	-
FOS trading	9,141	-	-	(9,141)	-
Support	(34,149)	-	-	34,149	-
Other	12,075	-	-	(12,075)	-
	<u>125,049</u>	<u>66,463</u>	<u>(106,562)</u>	<u>(36,676)</u>	<u>48,274</u>

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 20. Analysis of charitable funds *(continued)*

Restricted funds	At	Income	Expenditure	Transfers	At 30 June
	1 July 2022				2023
	£	£	£	£	£
Post Office	46,393	—	(68,712)	—	(22,319)
Post Office House	102,409	—	(4,417)	—	97,992
FOS Build	464,624	—	(38,655)	—	425,969
CHESS	1,143	—	(208)	—	935
Ardgay Regeneration	720,393	—	(24,374)	—	696,019
Broadband project	29,626	—	(26,398)	—	3,228
Tulloch Road	14,219	—	(554)	—	13,665
Electric Car	14,959	—	(1,883)	—	13,076
COVID-19 funds	—	—	—	—	—
KALM	10,265	—	(2,010)	(87)	8,168
BCKALM	18,590	70,260	(73,595)	(5,199)	10,056
Kyle Chronicle	(7,750)	5,000	(10,616)	13,366	—
Helping Hands	—	—	—	—	—
RWE Rosehall	—	—	—	—	—
Community Fund (Ardgay) administered by Foundation Scotland.	—	—	—	—	—
BMW Post Office	14,322	—	(3,331)	—	10,991
HIE FOS	46,807	—	(1,255)	—	45,552
MFR (total)	221	22,292	(22,811)	298	—
RT LDCI HHF	759	1,500	(2,249)	—	10
SACC Project	22,507	53,146	(43,336)	—	32,317
SHHS HIE - CRF	(415)	—	—	415	—
Charitable Assets	3,695	—	—	—	3,695
Arnold Clark	1,412	2,500	(2,202)	—	1,710
Beatrice Resil	2,289	650	(1,217)	—	1,722
Big lottery FOS	480	—	(480)	—	—
CFK MD	718	—	(945)	227	—
CGorm Xmas Fund	439	—	—	(439)	—
Connecting Scotland - Kylesku	946	—	(383)	—	563
Edderton HHF	1,502	—	(1,268)	(1,000)	(766)
Fuel Pov Sum	—	—	—	—	—
SLL	6,000	—	—	—	6,000
TFOP Kitchen Garden	10,000	—	—	—	10,000
KOS HHF	3,345	11,000	(9,066)	628	5,907
Police Scot Com Plan fund	—	—	—	—	—
Queen's Jubilee	184	—	—	—	184
SCVO Com Grow	—	—	—	—	—
Supported posts	810	—	—	(810)	—
Asda Foundation	—	1,934	(1,822)	—	112
Highland Council - Cost of Living	—	2,982	(3,291)	—	(309)
Corra Foundation	—	5,250	(5,000)	(250)	—
Westminster fund Cost of Living	—	70,000	(19,504)	(1,596)	48,900
Highland Council - Baking for Fun	—	3,799	(3,790)	(9)	—

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 June 2023

#### 20. Analysis of charitable funds *(continued)*

FOS Portaloo	–	6,616	(1,795)	–	4,821
Green Health	–	38,551	(20,056)	–	18,495
HC Rural Transport	–	15,000	–	–	15,000
KF Donations (CFS)	–	2,970	–	–	2,970
Kyle Feeds	–	29,868	(28,938)	–	930
Lairg HHF	–	1,250	(250)	–	1,000
National Lottery Cost of Living	–	13,750	(2,624)	(2,500)	8,626
Pockets and Prospects	–	6,572	(2,330)	–	4,242
Police Rugby	–	4,220	(4,220)	–	–
SCP (SACC)	–	3,380	(1,187)	–	2,193
SFLCP	–	900	(900)	–	–
Westminster	–	3,000	(1,121)	–	1,879
Winter Warmth Support	–	7,017	(2,864)	(2,036)	2,117
	<u>1,530,892</u>	<u>383,407</u>	<u>(439,657)</u>	<u>1,008</u>	<u>1,475,650</u>

	At 1 July 2021 £	Income £	Expenditure £	Transfers £	At 30 June 2022 £
Post Office	46,393	–	–	–	46,393
Post Office House	106,869	–	(4,460)	–	102,409
FOS Build	1,065,453	–	(600,829)	–	464,624
CHESS	1,196	–	(53)	–	1,143
Ardgay Regeneration	744,847	–	(24,454)	–	720,393
Broadband project	31,495	–	(1,869)	–	29,626
Tulloch Road	14,635	–	(416)	–	14,219
Electric Car	16,188	–	(1,229)	–	14,959
COVID-19 funds	–	–	(267)	267	–
KALM	24,535	86,344	(100,614)	–	10,265
BCKALM	2,315	66,851	(50,576)	–	18,590
Kyle Chronicle	(7,500)	10,000	(10,250)	–	(7,750)
Helping Hands	1,871	–	–	(1,871)	–
RWE Rosehall Community Fund (Ardgay) administered by Foundation Scotland.	20,000	–	–	(20,000)	–
BMW Post Office	5,131	102,500	(126,533)	33,224	14,322
HIE FOS	48,594	–	(1,787)	–	46,807
MFR (total)	–	40,250	(40,029)	–	221
RT LDCI HHF	2,250	2,000	(3,491)	–	759
SACC Project	(405)	88,981	(66,069)	–	22,507
SHHS HIE - CRF	–	–	(446)	31	(415)
Charitable Assets	3,695	–	–	–	3,695
Arnold Clark	–	2,500	(1,088)	–	1,412
Beatrice Resil	–	22,155	(19,866)	–	2,289
Big lottery FOS	–	2,880	(2,400)	–	480
CFK MD	–	718	–	–	718
CGorm Xmas Fund	–	500	(61)	–	439
Connecting Scotland - Kylesku	–	1,644	(698)	–	946
Edderton HHF	–	2,500	(998)	–	1,502
Fuel Pov Sum	–	–	(1,143)	1,143	–



# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 20. Analysis of charitable funds *(continued)*

SLL	-	6,000	-	-	6,000
TFOP Kitchen Garden	-	10,000	-	-	10,000
KOS HHF	-	7,000	(7,537)	3,882	3,345
Police Scot Com Plan fund	-	7,500	(7,500)	-	-
Queen's Jubilee	-	1,750	(1,566)	-	184
SCVO Com Grow	-	42,256	(42,256)	-	-
Supported posts	-	74,262	(93,452)	20,000	810
Asda Foundation	-	-	-	-	-
Highland Council - Cost of Living	-	-	-	-	-
Corra Foundation	-	-	-	-	-
Westminster fund Cost of Living	-	-	-	-	-
Highland Council - Baking for Fun	-	-	-	-	-
FOS Port	-	-	-	-	-
Green Health	-	-	-	-	-
HC Rural Transport	-	-	-	-	-
KF Donations (CFS)	-	-	-	-	-
Kyle Feeds	-	-	-	-	-
Lairg HHF	-	-	-	-	-
National Lottery Cost of Living	-	-	-	-	-
Pockets and Pros	-	-	-	-	-
Police Rugby	-	-	-	-	-
SCP (SACC)	-	-	-	-	-
SFLCP	-	-	-	-	-
Westminster	-	-	-	-	-
Winter Warmth Support	-	-	-	-	-
	<u>2,127,562</u>	<u>578,591</u>	<u>(1,211,937)</u>	<u>36,676</u>	<u>1,530,892</u>

Post office and Post Office House are fixed asset funds relating to the Post Office in Bonar Bridge.

FOS Build is a fixed asset fund for the initial purchase of Falls of Shin and the rebuild costs.

Ardgay Regeneration is a fixed asset fund. Funding was received to regenerate the site of a derelict hotel in the centre of the village of Ardgay. This work was completed in 2019.

Broadband Project is a fixed asset fund. Funding was received from the SSE Beatrice Fund to erect masts to act as the carriers of wi-fi superfast broadband to our most remote communities.

Tulloch Road - Funding received to investigate the opportunity to build three housing units on land adjacent to Bonar Bridge Post Office. This build has not proceeded.

Electric Car is a fixed asset fund. In 2017 funding was secured to purchase an electric vehicle so that our staff could travel to meetings and projects in a more environmentally sustainable way.

KALM funding was received to deliver the project Kyle All Lives Matter. This was initially funded by the Scottish Government with further funding received from The Highland Council.

BMW Post Office was funding received from SSE Achany, HIE and both Community Councils

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

#### Year ended 30 June 2023

#### 20. Analysis of charitable funds *(continued)*

for a refurbishment. This was completed in November 2021. The balance on the fund relates to fixed assets.

HIE FOS is a fixed asset fund with funding received from HIE to provide an overnight parking facility for motorhomes, including electric hook up points, water, and waste disposal facilities which were installed at Falls of Shin in early 2021.

SACC Project is funding received from The Scottish Government's Aspiring Communities Fund which funded 3 FTE employees and help deliver, in partnership with communities, projects dealing with inequalities and deprivation.

Green Gym funding was received to create an outdoor gym at Falls of Shin. This grant has not been spent and a change of use has now been requested.

Kitchen Garden is funding received from The National Lottery Community Fund for a Ready Steady Grow project.

Corra Foundation is funding to provide cash and/or vouchers to be given directly to families and individuals in need.

Westminster Foundation – Cost of Living Emergency Funding is funding for food support to disadvantaged and vulnerable children and young people aged 0-25 and their families in Sutherland.

Green Health is funding from Robertson Trust, HIE and Highland Council for costs, including a project managers salary.

Highland Council – Rural Transport is income for a feasibility study to investigate the opportunities of developing and planning an integrated rural transport network service in Sutherland.

National Lottery – Cost of Living is funding provided for Food for the Community Food Larder, food vouchers for individuals, helping hands home energy funding, Cash for Kids Emergency cost of living and a contribution towards the Food Larder/Community Bothy energy costs.

Pockets and Prospects is funding received from Development Trust Association Scotland to tackle poverty and social inequality and to build community resilience.

Police Rugby is funding to cover coach wages, expenses and equipment to develop a series of rugby initiatives across the north and west of Sutherland.

Highland Council - Winter Warmth Support is funding to provide a number of individuals within the local area with winter warmth packs, to provide free food to the community via the Community Food Larder and to contribute towards the energy goods of the Food Larder/Community Bothy.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 21. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2023 £
Tangible fixed assets	36,573	1,379,211	1,415,784
Current assets	81,626	96,776	178,402
Creditors less than 1 year	(42,586)	(337)	(42,923)
<b>Net assets</b>	<u>75,613</u>	<u>1,475,650</u>	<u>1,551,263</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £
Tangible fixed assets	44,295	1,476,669	1,520,964
Current assets	30,485	59,665	90,150
Creditors less than 1 year	(26,506)	(5,442)	(31,948)
<b>Net assets</b>	<u>48,274</u>	<u>1,530,892</u>	<u>1,579,166</u>

#### 22. Post balance sheet events

The Falls of Shin Visitor Centre and car park was sold on 15 December 2023 for £410,000.

#### 23. Analysis of changes in net debt

	At 1 Jul 2022 £	Cash flows £	At 30 Jun 2023 £
Cash at bank and in hand	<u>59,756</u>	<u>73,768</u>	<u>133,524</u>

#### 24. Related parties

During the year E Simco, the daughter of Professor Simco, trustee received remuneration of £28,602 (2022 - £27,729) as an employee of the charity. This figure includes ER NIC and pension contributions.

During the year the charity paid £10,997 (2022 - £11,016) to Carn Bren Publishing Ltd, a company in which S Muras Sanmartin is a director and shareholder, for publishing costs in connection with the Kyle Chronicle.

#### 25. Ethical standards

In common with many other businesses of our size and nature we use our auditors to assist with the preparation of the financial statements.

#### 26. Charges

The Big Lottery Fund holds a negative pledge over Falls of Shin, Lairg.

# Kyle of Sutherland Development Trust

## Company Limited by Guarantee

### Notes to the Financial Statements *(continued)*

Year ended 30 June 2023

#### 27. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2023	2022
	£	£
Not later than 1 year	1,080	960
Later than 1 year and not later than 5 years	3,784	2,160
More than 5 years	14	–
	<u>4,879</u>	<u>3,120</u>