Analysis with SPPA

System*

Right

Confused

Wrong

Chaos!

Systemic Problem
Picture Analysis - SPPA
=
Root causes are found
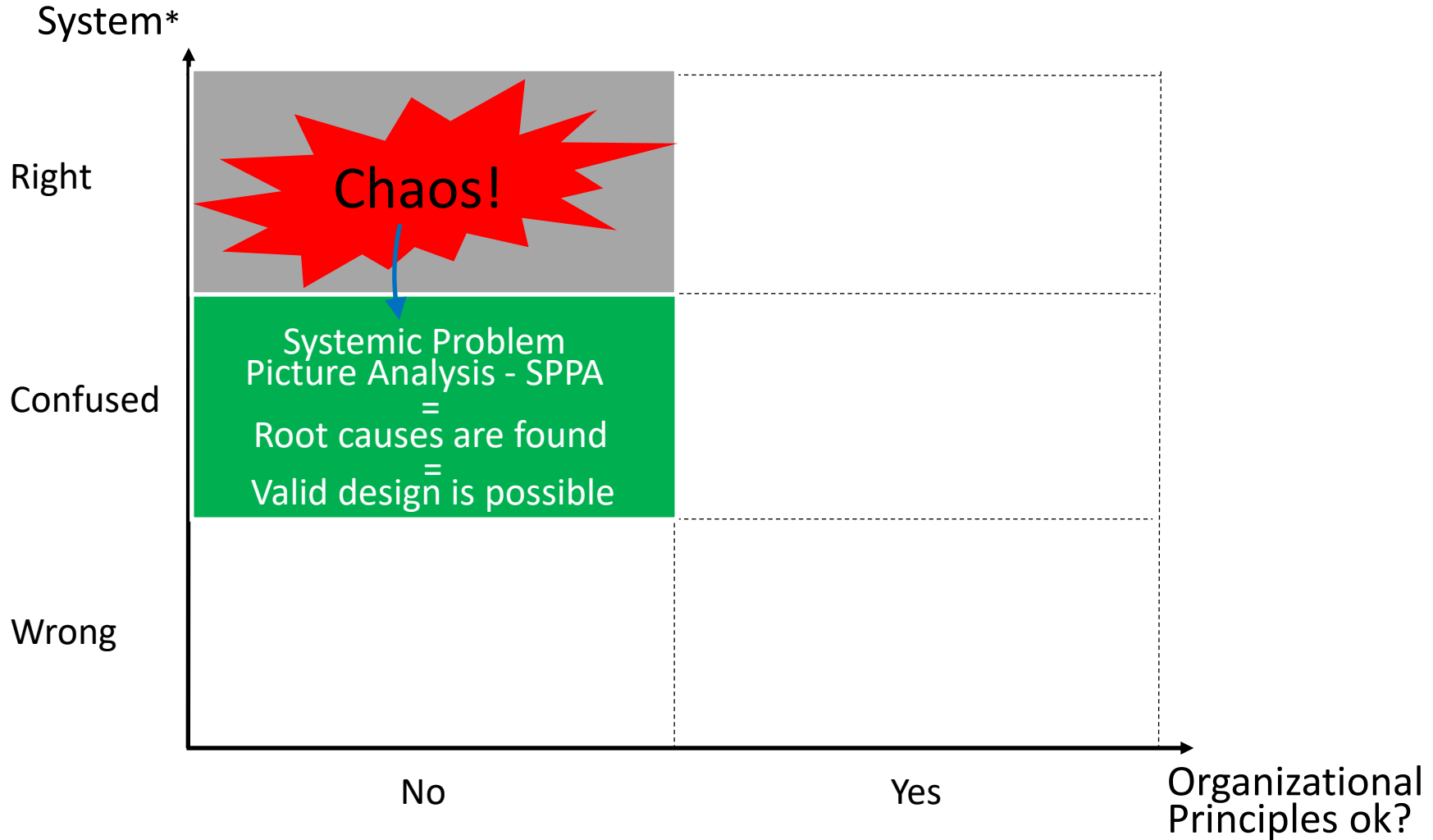=
Valid design is possible

No   Yes

Organizational
Principles ok?

Success
Not valid
Chaos

⇒ SPPA – Systemic Problem Picture Analysis
⇒ The root causes are found

*organizations in focus, but generally any human CAS