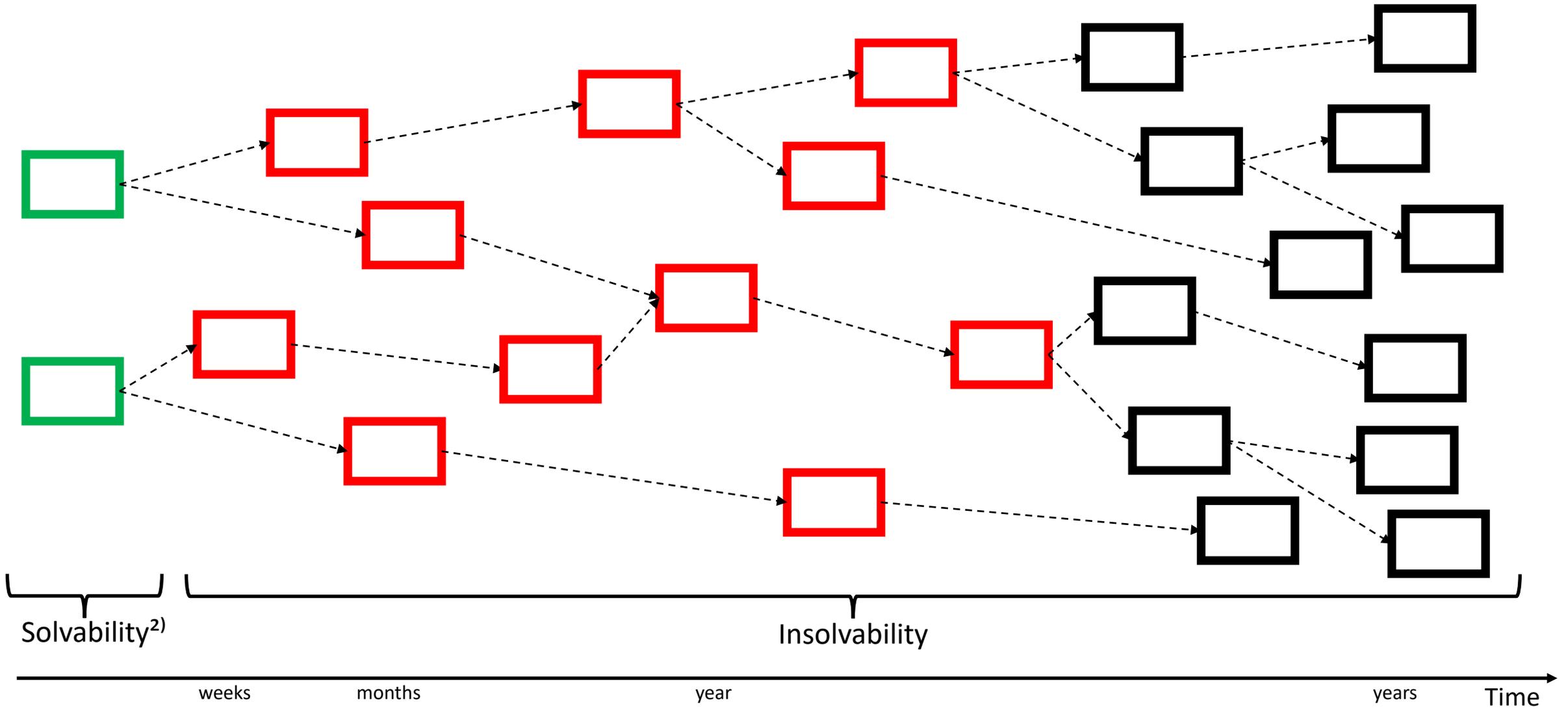


# Root causes leads logically to insolvable effects



Green box Root cause    Red box Effect - seen in the organization (early indication of root causes)    Black box Effect - product problems<sup>1)</sup> (late indication of root causes)

1) Traditional root cause analysis starts with incidents in the product (late indication), and originates from production

2) By early on doing a problem picture analysis (no incident needed) on the red effects, we can sort out transformation root causes, as "dubbla världar" with two ways of working, from other root causes